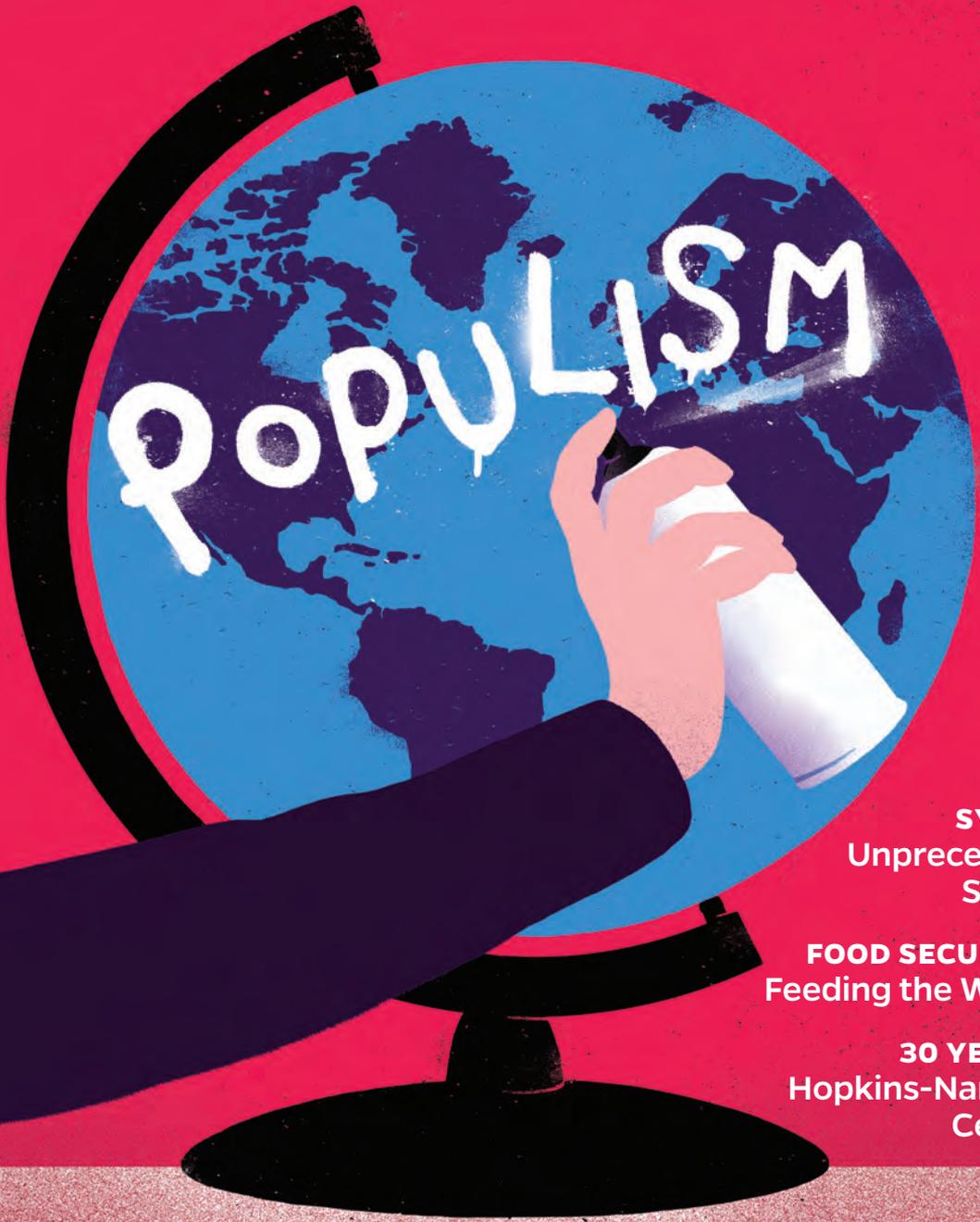


SAIS **m**agazine



SYRIA:
Unprecedented
Strain

FOOD SECURITY:
Feeding the World

30 YEARS:
Hopkins-Nanjing
Center

WELCOME



Syrian 8 Crisis

This issue of *SAIS Magazine* is illustrative of Johns Hopkins SAIS' dynamism and continued intellectual vitality. We are proud of the ongoing intellectual contributions of our faculty and alumni experts in the study and practice of international affairs.

We bring you new analysis of the foreign policy challenges in the Middle East from Ambassador Robert Ford '83 and former special assistant to the president and White House Coordinator for the Middle East Philip Gordon '91. The rising tide of populism in Europe is explored by minister and deputy chief of mission at the German Embassy in Washington, DC, Boris Ruge '89; senior vice president of the American Enterprise Institute, Daniele Pletka B'86, '87; and SAIS Professors Erik Jones B'89, '90, PhD '96, and Stephen Szabo.

The Rise of Populism

14





36 Hopkins Nanjing 30th

We also are pleased to relive the historic celebrations that marked the 30th anniversary of The Hopkins-Nanjing Center and the launch of the Henry A. Kissinger Center for Global Affairs and spotlight new gifts that establish endowed professorships to expand the thought leadership of Johns Hopkins SAIS.



Kissinger Center 26

Across our global campuses, the school hosted influential forums with world leaders who share their knowledge and perspectives with the SAIS community. From the state of U.S.-Russia relations to the role of women in shaping public policy, the school addressed the world's most challenging and complex issues.

We hope you enjoy the insights in *SAIS Magazine* as we continue to redefine the study of international affairs.

Warmly,

Vali Nasr, Dean



EVENTS AT SAIS

4 **Distinguished guests** speak at Johns Hopkins SAIS



SAIS VOICES

8 **Unprecedented Strain in Syria** Top foreign policy challenges facing the next administration



14 **The New European Order?** Nationalist identity politics in reaction to the tide of multiculturalism



20 **Professor Jessica Fanzo** on ensuring access to nutritious, affordable food for the most vulnerable

26 **Celebrating the Opening** of the Henry A. Kissinger Center for Global Affairs



29 **Hal Brands and Frank Gavin** join Kissinger Center

36 **Hopkins Nanjing Center** celebrated 30 years of international studies



STUDENTS ON THE GO

40 **Arts and Culture** provide valuable insight into the human condition for second-year student Ross Hurowitz

RECENT GIFTS

42 **The Abraaj Group** creates international opportunities for students

PUBLICATIONS

44 **Recently published** books by Johns Hopkins SAIS faculty and alumni





50

Chris Cochran '12

53



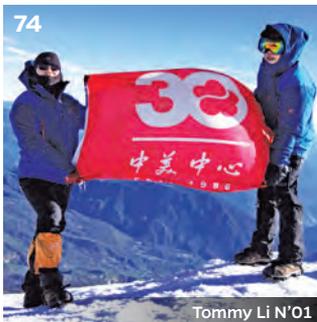
54

Dawn Ortiz-Legg B'08



62

SAIS Women's Alumni Network



74

Tommy Li N'01

ALUMNI LIFE

50 Annual Gifts
Chris Cochran '12 stays connected to SAIS through Christian Herter Society

52 Reflections & Spotlights
Karl Rosenberg '00 and Stéphane Calvin Rosenberg '99: Sharing Their Journey

Lorie Berger '92: The International Physician

Dawn Ortiz-Legg B'08: The Power Of Public Service

Joe Fischer '53: Cultural Diplomat

56 Around the Globe

64 Impact Philanthropy
Cole Frates B'94 '95 supports transatlantic experience for SAIS students

66 Keeping the Connection

68 News and Noteworthy

SAIS Magazine

SAIS Magazine is published for the alumni and friends of Johns Hopkins SAIS.

Editor

Margaret Hardt Frondorf '00

Editorial Committee

Shamila Chaudhary
Alan Fleischmann '89
Jordi Izzard
Sidney Jackson
Kathryn Knowles B'01, '02
Martina Leinz
Jaime Marquez
Julie Micek
Noemi Crespo Rice
Madelyn Ross
Christopher Sands '94, PhD '09
Lindsey Waldrop

Senior Writer

Phillip Davis B'88, '89

Contributors

Jordyn Arndt '18
Michael Bumbry
Mary Evans
Jordi Izzard
Kathryn Knowles B'01, '02
Anna Lemberger
Kim Morton
Vali Nasr
Madelyn Ross
Lindsey Waldrop

Copy Editor

Mary Dempsey

Design

Beth Singer Design, LLC,
Arlington, VA

Awards

American Graphic Design Award (2015, 2016)
Communicator Awards,
Silver Award of Distinction (2016)

Letters and inquiries should be sent to SAISMagazine@jhu.edu or 1717 Massachusetts Ave. N.W. Washington, D.C. 20036

© 2017 by the Paul H. Nitze School of Advanced International Studies of the Johns Hopkins University. All rights reserved. Printed in the United States of America.

sais-jhu.edu

@SAISHopkins

#SAISAlum #SAISAlumni

Cover artwork: Sébastien Thibault
Photos throughout: Kaveh Sardari

EVENTS AT

Zalmay Khalilzad

Zalmay Khalilzad, former U.S. ambassador to Afghanistan and to Iraq and the former U.S. permanent representative to the United Nations, talked about his new book, *The Envoy*.

SEPTEMBER 7, 2016



Susan Ness

Susan Ness, senior fellow at the school's Center for Transatlantic Relations, hosted the seventh annual Global Conference on Women in the Boardroom with the theme of promoting board diversity.

SEPTEMBER 6-7, 2016



Samuel A. Alito Jr.

Associate Justice of the U.S. Supreme Court Samuel A. Alito Jr. visited The Hopkins-Nanjing Center to speak on how the globalization of law affects U.S. law.

SEPTEMBER 12, 2016

Richard Olson

Ambassador Richard Olson, U.S. special representative for Afghanistan and Pakistan, discussed Afghanistan's current state of security and politics.

SEPTEMBER 29, 2016



SAIS



Mishaal Al Gergawi

Afshin Molavi '97, senior fellow at the Foreign Policy Institute, and Sarah Alexander, principal of the Emerging Markets Private Equity Association, join Mishaal Al Gergawi, managing director of the Delma Institute to share their thoughts on emerge85, a new lab to analyze trends within the emerging global middle class and its potential to transform societies.

OCTOBER 4, 2016



Sergey I. Kislyak

Russia's ambassador to the United States, Sergey I. Kislyak, discussed U.S.-Russia relations.

OCTOBER 11, 2016

Tina Brown

Tina Brown, founder and CEO of Tina Brown Live Media, joined the school's Women Who Inspire series. She discussed "Women Leaders Making a Difference on the Global Stage."

OCTOBER 12, 2016



Irene Khan

Irene Khan, director-general of the International Development Law Organization, visited SAIS Europe. She spoke about human rights and sustainability in supporting refugees and international migrants.

OCTOBER 13, 2016



EVENTS AT



Christopher J. Hill

Christopher J. Hill, Sir Patrick Sheehy Professor of International Relations at the University of Cambridge and the new Wilson E. Schmidt Distinguished Professor of the Henry A. Kissinger Center for Global Affairs, visited SAIS Europe to discuss emerging populism and foreign policy.

OCTOBER 14, 2016

Peter Bergen

Peter Bergen, journalist, author, and documentary-film producer, discussed his career reporting on terrorism and national security.

OCTOBER 18, 2016



Matteo Renzi

Italy's Prime Minister Matteo Renzi discussed transatlantic relations, global security, and the future of the European Union.

OCTOBER 19, 2016

Laxman Narasimhan

During an event co-hosted by The Johns Hopkins Carey School of Business, Laxman Narasimhan, CEO of Pepsico of Latin America, talked about Latin America's position as an emerging market.

OCTOBER 21, 2016





Be sure to visit *The Recap* events blog for up-to-date summaries, videos, and photos of the school's world-class events.

events.sais-jhu.edu



Joseph Francis Dunford Jr.

General Joseph Francis Dunford Jr., chairman of the Joint Chiefs of Staff discussed the challenges facing the U.S. military today.

OCTOBER 27, 2016

Hamdullah Mohib

Ambassador Hamdullah Mohib, Afghanistan's ambassador to the U.S., discussed efforts to transform Afghanistan into a regional hub for energy and trade towards a more integrated Eurasia.

NOVEMBER 2, 2016



Dennis P. Lockhart

Dennis P. Lockhart '71, president and chief executive officer of the Federal Reserve Bank of Atlanta returned to campus to discuss U.S. Monetary Policy.

NOVEMBER 16, 2016

Ron Dermer

Ambassador Ron Dermer, Israel's ambassador to the U.S. discussed U.S-Israel relations under a new administration.

NOVEMBER 28, 2016



470 000
SYRIANS
DEAD | 6M
REFUGEES





UNPRECEDENTED

STRAIN
IN SYRIA

**THE TOP FOREIGN POLICY
CHALLENGES FACING THE
NEXT ADMINISTRATION**



By Phillip Davis B'88, '89

Syria,

nestled at the far eastern edge of the Mediterranean Sea, is not a large country. At 71,000 square miles, it is about the size of the state of Washington, with a population estimated at 16 million, equivalent to Georgia and Tennessee combined. But those bland numbers belie the outsized impact Syria's humanitarian and foreign policy crisis has had on the Middle East, Europe, and even America.

Since 2011, when the regime of Syrian President Bashar Al Assad brutally put down anti-government protests, the country has been embroiled in a crushing civil war that has killed more than 470,000 of its citizens and created nearly 6 million refugees. That 16 million population figure? When the war began, it was more than 22 million people.

And those 71,000 square miles have been carved up into amorphous fiefdoms where the government has lost control to opposition groups,

Kurdish forces and, not least of all, the Islamic State (ISIL). According to Philip Gordon and Robert Ford, two distinguished Middle Eastern experts who are SAIS alumni, Syria will likely be the toughest and most significant foreign policy challenge facing the newly minted administration of U.S. President Donald J. Trump.

Gordon '87, PhD '91, now a senior fellow at the Council of Foreign Relations, was until recently the Obama administration's top official overseeing Middle Eastern policy. He served as special assistant to the president and White House coordinator for the Middle East from 2013 to 2015. Ford JHU '80, '83 was U.S. ambassador to Syria from 2010 to 2014 and is now a Kissinger Fellow at Yale University and senior fellow at the Middle East Institute in Washington, DC. Both men shared their perspectives with *SAIS Magazine*.



A protester in Oslo, Norway, denounces two of the major actors in the Syrian conflict: President Bashar Al Assad, and the forces of the Islamic State.

“Even beyond the humanitarian burden, it is straining the solidarity among European countries and leading to a far-right backlash in some.”

— Philip Gordon '87, PhD '91

“I think the top agenda item in terms of urgency and importance in the Middle East is the Syrian conflict, just on a purely humanitarian level, because the civil war is killing hundreds of thousands of people,” Gordon said in a recent interview in Washington. “But even on a strategic level it is destabilizing neighboring countries which are receiving millions of refugees—Lebanon, Jordan, Turkey, and Iraq. These countries can’t cope with those inflows.

“The refugees are now spilling over into Europe, where the crisis now threatens to destabilize Europe,” he added. “Even beyond the humanitarian burden, it is straining the solidarity among European countries and leading to a far-right backlash in some. It even affected U.S. politics here, during the presidential campaign, with talk of Muslim bans and all of that.”

Ford, meanwhile, said the reason the conflict has become so intractable is that it is really several conflicts in one. He said there is the civil war between Syria’s mainly Sunni opposition and the Syrian government, which is controlled by the Assad family and other families belonging to Syria’s minority Alawite sect, an offshoot of Shia Islam. He said there is also a thinly disguised sectarian competition between two of the main powers in

the region, Sunni Saudi Arabia and Shiite Iran. Iran is backing the Assad regime; Saudi Arabia is giving aid to the opposition.

Finally, on a wider level, what’s happening in Syria has become a proxy war pitting Iran and Russia—a longtime ally of Syria—



Syrian cities have been devastated by air strikes from both Syrian-led and U.S. coalition-led forces.

against a coalition of states, including the United States, the Gulf states, and Turkey, that opposes the Assad government and is also fighting ISIL incursions into Syria.

Ford said the motives of all the players are complex. “Saudi Arabia or Turkey, for example, are not involved in Syria purely

CONFLICT

“The reason the conflict has become so intractable is that it is really several conflicts in one.”

— Robert Ford JHU '80, '83



More than 6 million Syrians have fled the conflict, seeking refuge in Jordan, Turkey and Europe.

to combat Iran,” he said. “There is also a genuine level of public sympathy for the Syrian civilians who have been killed by the regime.”

Turkey is hosting a huge number of the displaced, some 2 million people. To put that in perspective, he said people should imagine the impact of 2 million refugees suddenly arriving in the United States. That so many outside countries are supporting the various factions in Syria makes it easier for all the parties to continue fighting, rather than seek a settlement, Ford said.

Both Gordon and Ford noted that President Obama viewed the Syrian conflict with great wariness. Despite many calls to get “tougher” in Syria, the Obama administration has resist-

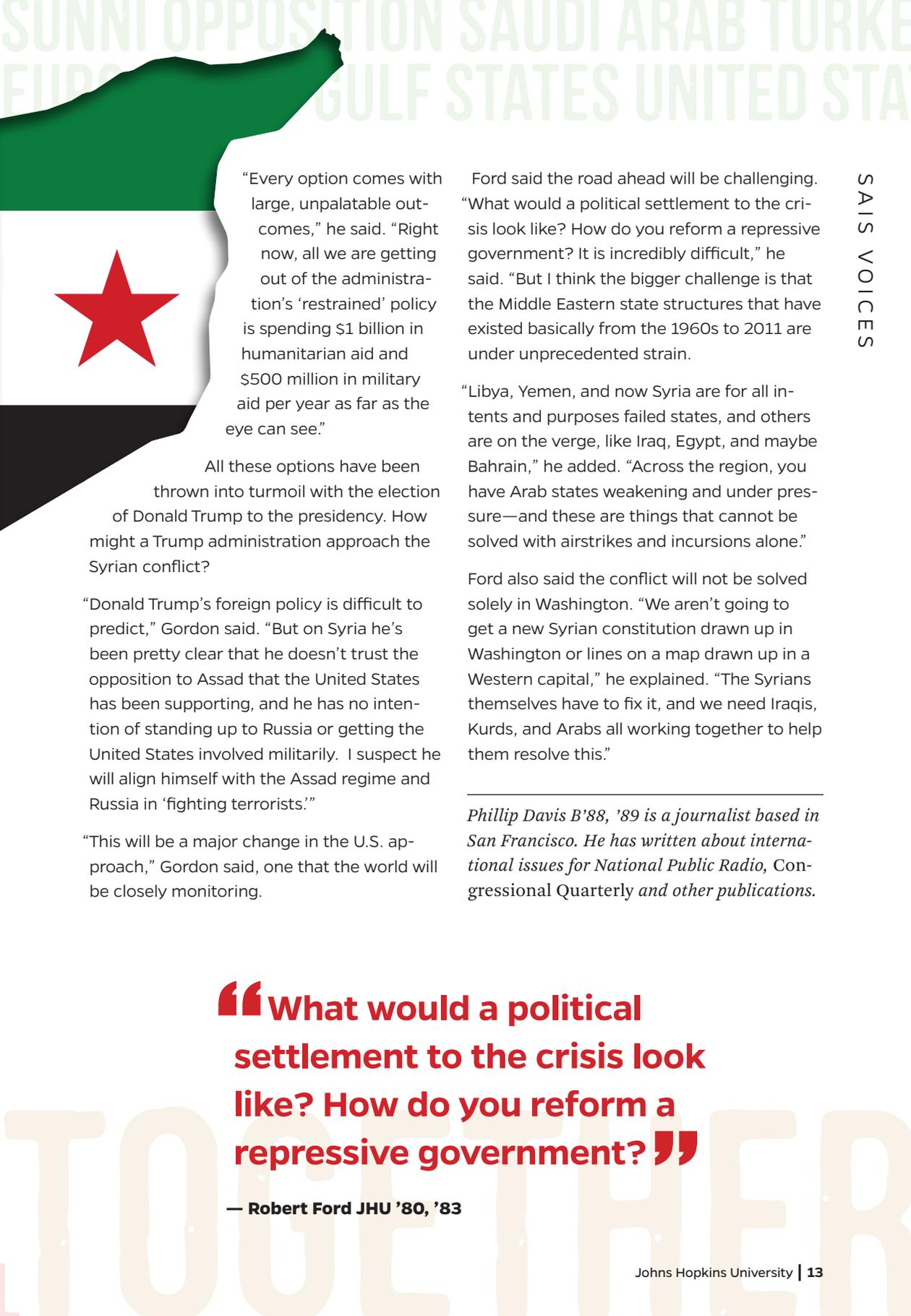
ed sending American troops into what could be an open-ended assignment to overthrow the Assad regime. It also has been hesitant about escalating military aid to opposition groups whose motives and allegiances are often murky. (The U.S. public apparently shares that wariness. A 2013 Pew Research Poll showed that 63 percent of American voters opposed U.S. military involvement in Syria.)

However, as the situation worsens and the flows of refugees continue, the calls for intensified military involvement have become louder. Most notably, 51 U.S. diplomats in June 2016 signed an internal memo calling for “the use of military force as an option” to undergird a more “focused and hardnosed U.S.-led diplomatic process.”

Ford said that while he understood the reasoning behind the memo, “there are no sure-fire remedies.”



SYRIAN GOVERN ALAWITE
SHITE IRAN RUSSIA SYRIAN GOVERN A



“Every option comes with large, unpalatable outcomes,” he said. “Right now, all we are getting out of the administration’s ‘restrained’ policy is spending \$1 billion in humanitarian aid and \$500 million in military aid per year as far as the eye can see.”

All these options have been thrown into turmoil with the election of Donald Trump to the presidency. How might a Trump administration approach the Syrian conflict?

“Donald Trump’s foreign policy is difficult to predict,” Gordon said. “But on Syria he’s been pretty clear that he doesn’t trust the opposition to Assad that the United States has been supporting, and he has no intention of standing up to Russia or getting the United States involved militarily. I suspect he will align himself with the Assad regime and Russia in ‘fighting terrorists.’”

“This will be a major change in the U.S. approach,” Gordon said, one that the world will be closely monitoring.

Ford said the road ahead will be challenging. “What would a political settlement to the crisis look like? How do you reform a repressive government? It is incredibly difficult,” he said. “But I think the bigger challenge is that the Middle Eastern state structures that have existed basically from the 1960s to 2011 are under unprecedented strain.

“Libya, Yemen, and now Syria are for all intents and purposes failed states, and others are on the verge, like Iraq, Egypt, and maybe Bahrain,” he added. “Across the region, you have Arab states weakening and under pressure—and these are things that cannot be solved with airstrikes and incursions alone.”

Ford also said the conflict will not be solved solely in Washington. “We aren’t going to get a new Syrian constitution drawn up in Washington or lines on a map drawn up in a Western capital,” he explained. “The Syrians themselves have to fix it, and we need Iraqis, Kurds, and Arabs all working together to help them resolve this.”

Phillip Davis B’88, ’89 is a journalist based in San Francisco. He has written about international issues for National Public Radio, Congressional Quarterly and other publications.

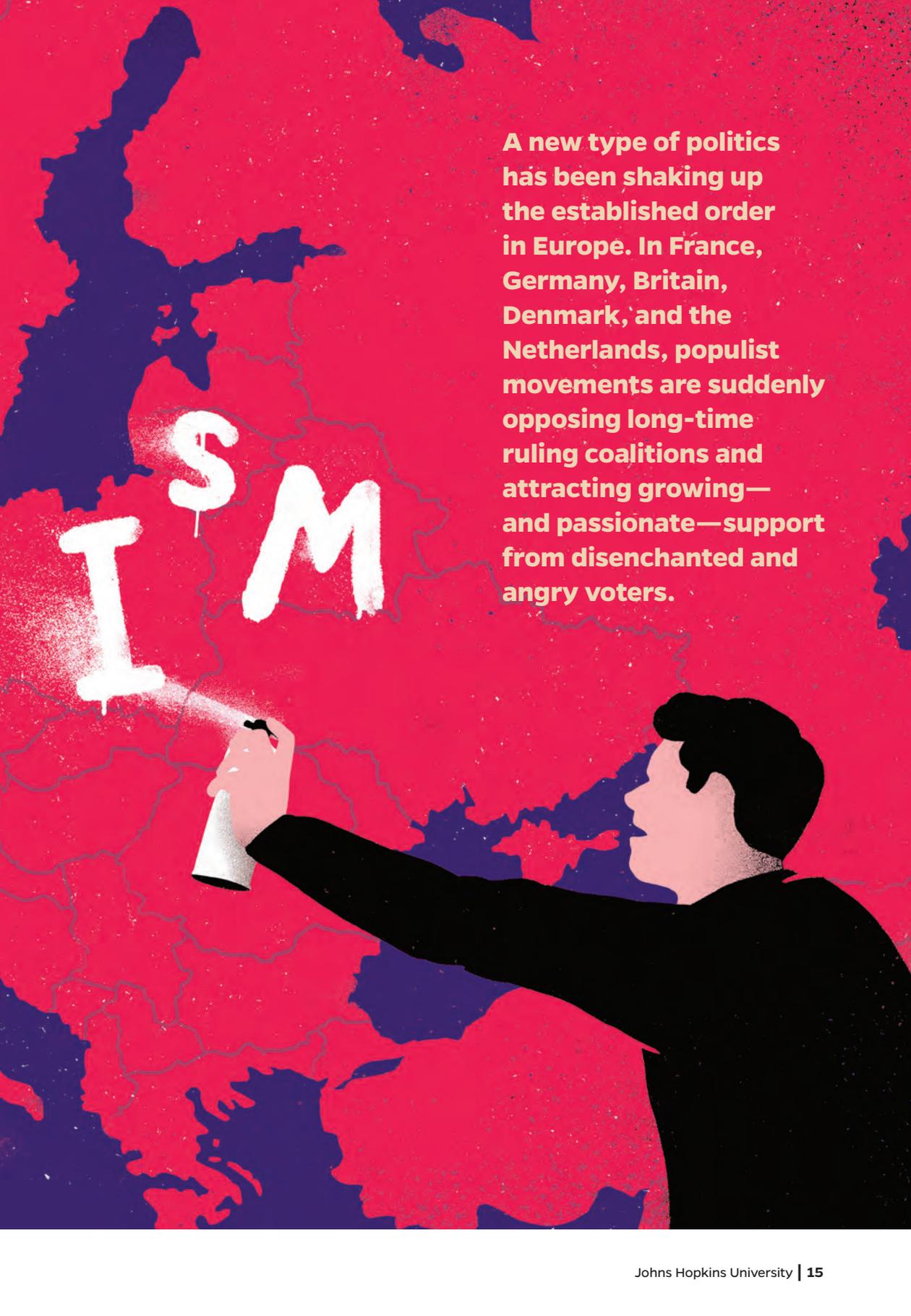
“What would a political settlement to the crisis look like? How do you reform a repressive government?”

— **Robert Ford JHU ’80, ’83**



Is this the new European order?

By Phillip Davis B'88, '89

A stylized map of Europe is shown in red and blue. The word "ISM" is spray-painted in white across the map. A person in a black shirt is shown from the side, holding a white spray can and spraying the word. The background is a textured red and blue.

A new type of politics has been shaking up the established order in Europe. In France, Germany, Britain, Denmark, and the Netherlands, populist movements are suddenly opposing long-time ruling coalitions and attracting growing—and passionate—support from disenchanting and angry voters.

Populism is finding echoes

ven in the United States, where president-elect Donald J. Trump used populist themes—such as opposition to increased immigration and scorn for Washington insiders—in his successful run for the White House.

In France, the National Front and its leader, Marine Le Pen, outpolled the ruling Socialist party in the 2015 European Parliament elections. In local elections in Germany this year, the Alternative für Deutschland party beat Chancellor Angela Merkel's Christian Democratic party in Merkel's home state, Mecklenburg-West Pomerania. And the UK Independence Party pushed past establishment opposition and was instrumental in Britain's earth-shaking vote to leave the European Union in June 2016.

"I call them

anti-multiculti"

They feel a loss of identity, and they are narrowly defining community along ethnic, religious, and linguistic lines.

— Stephen Szabo

Europe's populist parties are homegrown and, as such, have distinctive national characteristics. But they also share things in common, experts told SAIS *Magazine*. For starters, they are all extolling nationalist identity politics in reaction to the tide of multiculturalism that is the new norm in Europe. That's the view of

Stephen Szabo, an adjunct professor at Johns Hopkins SAIS and executive director of the German Marshall Fund's Transatlantic Academy.

"I call them anti-multiculti," Szabo said. "These are parties that believe very strongly in an ethnic community based pretty much on heritage and not based on the fact that you're a new citizen or newly arrived migrant. What's going on is they feel a loss of identity, and they are narrowly defining community along ethnic, religious, and linguistic lines."

That feeling has clearly found expression in Denmark, where the populist Danish People's Party (PVV) this year pushed through a bill in the city of Randers ordering that pork be served in school lunch rooms. The measure was a response to reports that some schools had stopped serving the meat due to protests from Muslim families. Denmark is a major pork producer, and the PVV said Danish culture was under assault.





Populist party supporters also feel alienated by decisions made by "technocratic elites" in Brussels, where the European Union is headquartered.

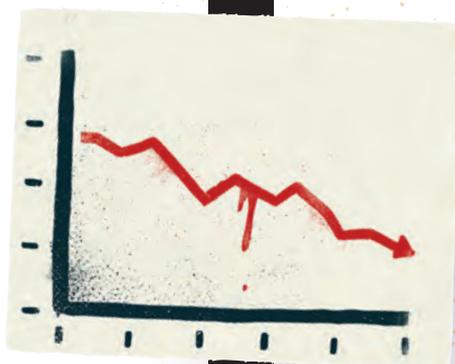
Boris Ruge B'88, '89 is minister and deputy chief of mission at the German Embassy in Washington, DC, and a longtime observer of European politics. "Across Europe, there are people who look at the European Union, and they feel a loss of control," he said. "They feel that their capacity or the capacity of their national governments to decide things has been diminished."

The lack of British influence over the actions of faceless bureaucrats in Brussels, of course, was a major part of the UK Independence Party's argument for leaving the E.U.

Moreover, Ruge said, that feeling of alienation has accompanied a very real stagnation in income and job prospects in European economies over the past two decades, compounded by the Euro crisis in 2009. According to a recent McKinsey Global Institute report, "The real incomes of about two-thirds of households in 25 advanced economies were flat or fell between 2005 and 2014." Many middle-class earners make less, in inflation-adjusted terms, than they did decades ago.

"That is not in line with people's expectations," Ruge said. "Our parent's generation and our generation have grown up expecting forward movement and real income growth—that our children will be able to do as well as or better than their parents. And this is an assumption that has now been challenged."

London, UK, June 21, Unidentified people demonstrating against austerity in London, holding anti-austerity signs. The demonstration was organized by the People's Assembly, UK.





Krakow, Poland, November 11, 2015: Protesters march through center of city. About 3,000 people took part in March of Free Poland. Participants chanted slogans “Neither EU nor NATO, Poland only for Poles.”

Almost all of these populist parties are reacting to dislocations caused by massive inflows of refugees and immigrants, many from Islamic countries such as Syria. Germany alone accepted more than 1 million immigrants in 2015, and even island Britain was the destination for some 600,000 (although a large percentage of those migrants came from Christian countries in Eastern Europe).

“Absorbing all these migrants has been a real challenge,” said SAIS’ director of European and Eurasian Studies, Erik Jones B’89, ’90, PhD ’96. Beyond that, he added, the parties have used immigration to appeal to the fears and insecurity of the electorate.

Jones said one of the first to tap into this mix of insecurity and fear of change was Dutch politician Pim Fortuyn. Fortuyn, a journalist and commentator, quickly rose to prominence in 2001 when he entered politics as a leftist but then morphed into a critic of Islamic immigration in Holland.

“Pim told a story that Islam was challenging basic Dutch values,” Jones said, “which was a paradox because up until that point, there had been no basic Dutch values—as political life had been structured around subnational political communities and not a national political identity. He essentially created a new form of Dutch nationalism.”

The self-named Pim Fortuyn List (PFL) political party struck a nerve with Dutch voters. Within months of its formation, it shocked the political class when it won a major electoral victory in Rotterdam in 2002. Just a few months later—before the party could advance further—Fortuyn was assassinated. The PFL’s successor, the Party for Freedom, now leads opinion polls in advance of the Dutch general election in March 2017.

The world is enjoying a populist moment.

– Daniele Pletka B’86, ’87



The template the PFL successfully used has been replicated in other countries. “Think of it as identity-based mobilization,” Jones said. “When times are bad, or when you feel things are jeopardized, who has the most compelling message? It’s the politician who says, ‘It’s not your fault, it’s the fault of the other who are not like you.’”

There is some merit to that sentiment, said Daniele Pletka, B’86, ’87, senior vice president of the conservative-leaning American Enterprise Institute. “The world is enjoying a populist moment” in the wake of the Brexit vote, she added.

Speaking to news magazine *Politico* recently, Pletka said populist sentiments “rest on real complaints. If national leaders are committed to addressing the real problems that lie beneath the populism—a growing underclass, tides of refugees, and anger at government, not necessarily in that order—then Brexit will be a wake-up call. Otherwise, it could be 1933 all over again, with years of fractured politics, anger, dangerous decisions, isolationism, and worse ahead.

“It’s up to those who wish for the crown of leadership to choose,” she said.

SAIS’ Jones agreed that this populist “moment” will not fade anytime soon and cited two reasons. First, he said, leftist parties have not formulated a response to the legitimate grievances aired by the populists. Secondly, the large numbers of immigrants already in Europe, and the difficulties in absorbing, assimilating, and finding them jobs, will keep issues of national identity and economic competition on the forefront for the foreseeable future.

“This is not going to go away,” he said.

Phillip Davis B’88, ’89 is a journalist based in San Francisco. He has addressed international issues on National Public Radio and written about them for Congressional Quarterly and other publications.

**“This is not
going to go
away.”**
— Erik Jones B’86, ’87,
PhD ’96





Food Security

Professor Fanzo on Feeding the World

According to the United Nations, the world's population, now 7.3 billion people, is expected to grow to nearly 10 billion by 2050. How to ensure that folks everywhere have access to nutritious, affordable food is the focus of Jessica Fanzo's work as director of the Global Food Ethics and Policy Program at Johns Hopkins SAIS. Fanzo joined SAIS a little more than a year ago as the Bloomberg Distinguished Associate Professor of Ethics and Global Food and Agriculture at the Johns Hopkins Berman Institute of Bioethics. She talked recently to *SAIS Magazine* about her work and about how the concept of food security is evolving to take into account shifting demographics and a changing climate.

MANY OBESE PEOPLE ARE FOOD INSECURE.

THEY ARE GETTING CHEAP,
UNHEALTHY FOOD AND
OFTEN LIVING IN PLACES
WITHOUT ACCESS
TO NUTRITIOUS
FOODS.

IT'S MORE
THAN JUST
DELIVERING
CALORIES.

FOOD SECURITY

IS WHEN PEOPLE HAVE
PHYSICAL, SOCIAL, AND
ECONOMICAL ACCESS
TO SAFE AND
NUTRITIOUS
FOOD.

ABOUT
25%
OF THE
UNITED STATES
IS FOOD
INSECURE.



Fanzo is the Bloomberg Distinguished Associate Professor of Ethics and Global Food and Agriculture at the Johns Hopkins Berman Institute of Bioethics and director of the Global Food Ethics and Policy Program at Johns Hopkins SAIS.

Q&A

Q: What does food security mean today— is it simply ensuring that people around the world, even in the poorest regions, have enough food so that they do not go hungry?

JESSICA FANZO: The idea of food security and food insecurity is evolving. Food security is when you have physical, social, and economic access to safe and nutritious food.

But there are many people who are food insecure. They are either undernourished—there are about 750 million people worldwide who are not getting adequate food—or they are living in a context of obesity. There are now more people today who are obese than under-nourished:

Today there are more **OBESE PEOPLE** than under-nourished worldwide.

OVERWEIGHT

2.2B

750 M

UNDER-NOURISHED





FOOD DESERTS:

Where the only place people can buy food is at corner stores or liquor stores where food is behind bulletproof glass.

About 2.2 billion people worldwide are overweight, and a lot of these people are food insecure, too. It seems strange to call them food insecure, but they are. They are getting cheap, unhealthy foods and often living in places without access to nutritious foods. So, it's a complicated issue, but we know for sure that there is a lot of food insecurity around the world.

Q: In what type of situations are we seeing people without access to safe and nutritious food?

JF: Well, first of all, food security is not just a developing world issue. About 25 percent of the United States is food insecure, too. So it's not only in the context of low-income countries but also in the context of very high-income countries that food insecurity is a problem.

In the United States, if you go to a place like Baltimore where Johns Hopkins is, there are what you call "food deserts," where the only place people can buy food is at a corner store or at a liquor store where the food is behind bulletproof glass. That's not having physical and social access to quality foods, right?

In developing regions such as in Africa, typically most of the population is rural, smallholder, or subsistence farmers who can't produce enough to feed their families. So they often have to travel to a market to buy food. That is often difficult because roads are poor and access to markets is limited. And often what is available at these markets is very limited. It's a lot of staple foods, and there are not a lot of fruits and vegetables or a lot of variety.

In places such as Asia, say in India or Timor-Leste, the food environment may be poor as well. People might be eating street food or buying packaged instant noodles. Why? Because it's easy and cheap and convenient for moms to cook when they don't have a lot of resources.

And then there is the example of food insecurity in conflict areas, like Syria, where the country becomes very reliant on imports and aid, and food prices can go up in an atmosphere of social unrest and food riots.

Q: If there was any population that you would target first to end food insecurity, what would it be?

You can't just give people calories, you need to ensure they are eating healthy foods from a variety of sources.

JF: Children and new mothers. There is a huge focus on what we call “the first 1,000 days” in the nutrition world. The first 1,000 days is the period from when a child is conceived until they are about 2 years old. It's really the best time to intervene in a child's life if you want to impact and reduce under-nutrition. There is a program called Alive and Thrive that is working to deliver complementary foods to young children who are still breastfeeding. And it's been very successful in Bangladesh, Ethiopia, and Vietnam where it has been implemented.

Q: And for the broader set of people facing food insecurity, what are some of the approaches to solving this problem?

JF: Even today, the agricultural sector is focused on calories, getting enough calories into people's stomachs so they aren't hungry. They are focused on improving production of big commodity grains like corn, rice, and wheat, which are not so nutrient rich. But you can't just give people calories, you need to ensure they are eating healthy foods from a variety of sources.

So I think you need to look across the entire food value chain. To fight food insecurity, there needs to be a change in production systems to ensure that foods like fruits, vegetables, and animal-source foods, which are considered more

nutrient rich, get to people that need them. But because these foods are usually perishable, we need to be able to store them and transport them and get them to market on time. And probably the last key issue is making these foods more affordable. Because they can be very costly, and people often can't afford them.

There is also a lot of work being done to encourage rural farmers to adopt different production practices so they produce more diverse foods. It makes sense not only for nutrition but as insurance against climate change. The more you diversify, the less likely you'll get wiped out if one crop fails due to changing weather patterns.

For example, in Cambodia, rice farmers are creating mixed systems in which you can add fish and ducks to the rice paddy and they all play a role in its ecosystem. Fish swim in the paddy, they fertilize the rice and they can be a source of food. If you add in ducks, they swim in the paddy and can eat fallen seed, and their manure can become a food source for fish. So in this mixed system, not only do you get more nutrition, but it improves the ecosystem of the farm as well. The duck-fish-rice ecosystem has also been successfully implemented in places such as Bali and Vietnam.

Q: Earlier you mentioned that obesity is a growing part of the global challenge of food insecurity. Talk about that for a moment.

JF: In some ways, obesity has surpassed under-nutrition as a problem because there are so many more people who are obese. As I mentioned, there are about 2.2 billion overweight people worldwide. It's a complex problem because, especially in the U.S., many people feel—wrongly—that obesity is the result of personal choices, while hunger is often considered the product of larger systemic issues. But I think we need to focus on both at the same time.

Research shows that people who are born under-nourished have a higher propensity to become obese as adults.

And obesity is related to a range of non-communicable diseases like diabetes, heart disease, stroke, and cancer. I feel that by addressing one you address the other.

Q: As you mentioned, by the year 2050—just 33 years from

now—the world population will be close to 10 billion people. What kinds of changes will we need to make to feed everyone living at that time?

JF: I think people are spending a lot of time thinking about that, especially in the context of climate change. How are

you going to feed 10 billion people—and feed them in a way that doesn't have such a huge footprint on the planet?

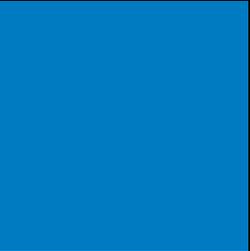
Many of my colleagues are very concerned about the way our diets are moving. As people become more and more affluent, they typically want to eat more and more meat. We're seeing that, for example in China, but there are also huge environmental costs to that. We have to figure out a way to feed people well while also protecting the planet's health.



How are you going to feed 10 billion people—and feed them in a way that doesn't have such a huge footprint on the planet?



Henry A. Kissinger



With combined support of \$50 million, representing the largest gift in the history of the school, Johns Hopkins SAIS has launched the Henry A. Kissinger Center for Global Affairs. The new center was celebrated with a presentation and panel discussion October 6 at the Willard Intercontinental Hotel in Washington, DC.

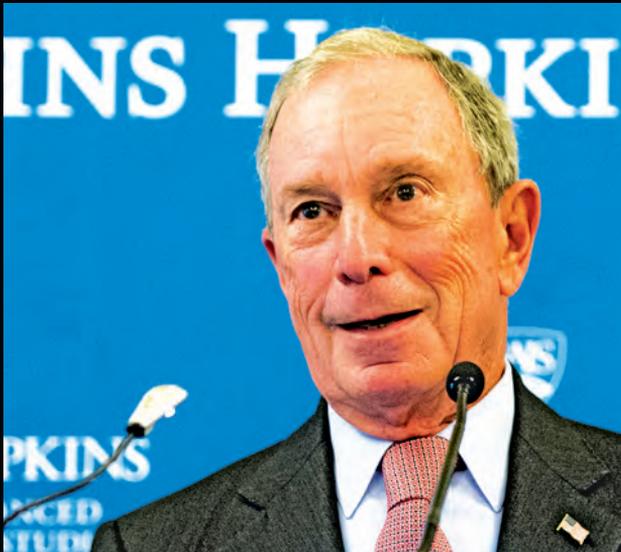


“We are living in a period in which we are conscious of our divisions, but it serves to inspire us to our duties because the world is now as disordered as it has ever been.”

Former Secretary of State
Henry A. Kissinger



Center for Global Affairs



Kissinger was joined at the celebration by former three-term New York City Mayor Michael R. Bloomberg, a former chairman of the Johns Hopkins University Board of Trustees, who led initial funding efforts to galvanize donations for the new international policy center named after his long-time friend.





The Henry A. Kissinger Center for Global Affairs will bring top academics, diplomats, and statesmen together to discuss and develop stronger foreign policy strategies with an emphasis on geostrategy and an appreciation for history.

Johns Hopkins
SAIS Dean Vali Nasr



Kissinger Center Opening Celebration



“The center will teach the practice of statecraft for the 21st century and will be profoundly relevant to political leaders for years to come.”

Ronald J. Daniels, president of
The Johns Hopkins University



**SAIS
WELCOMES**

**HAL
BRANDS**

**FRANCIS
GAVIN**

SAIS welcomes two distinguished professors and policy practitioners who will engage in scholarship and policy analysis at the new Henry J. Kissinger Center for Global Affairs.



Jordyn Arndt,
first year Dean's
Fellow and MA

candidate specializing in American foreign policy, interviewed both scholars about their work, their expectations for the center, and how it will impact Johns Hopkins SAIS and beyond.

ARNDT: *You are the Henry A. Kissinger Center for Global Affairs Distinguished Professor at SAIS. What does your new position mean to you?*

BRANDS: It is a fantastic opportunity. I am thrilled to be here at SAIS, and the Kissinger Center is a uniquely exciting initiative. It offers really interesting opportunities to work at the nexus of academia and policy and to interact with SAIS' existing interdisciplinary community. The center is, obviously, just getting off the ground, but I think there is every reason to have high hopes for what it will eventually become. I think it will serve as a resource for the entire SAIS community and create synergies with the great strengths that SAIS already possesses.

ARNDT: *Your recent book, What Good is Grand Strategy: Power and Purpose in American Statecraft from Harry S. Truman to George W. Bush, offers a historical perspective of statecraft's successes and challenges. What would be your recommendations for the next administration?*

BRANDS: The key is really to take the discipline of grand strategy seriously. When I think of grand strategy, I think of a deliberate approach to foreign policy that involves formulating key concepts about what your nation seeks to achieve in the world and how you might actually get there. So grand strategy isn't a roadmap with all the twists and turns plotted in advance. It is more of a body of ideas that helps you to set a general course in global affairs and adapt to the inevitable surprises and shocks that happen along the way.

I think that the only way that grand strategy works well is if you take the time at the onset of an administration to think seriously about what it is that you want to achieve and where you want to be four or eight years from now. The reason you need to do it at the beginning of an administration is that once the wheels of government get churning, and once you get drawn into day-to-day crisis management, it is exceedingly hard to find the time and the strategic bandwidth to pull back and ask those first-order questions. So you have to do it right at the onset when there is still a lot of intellectual capital in the administration and you can actually take some time to focus on these bigger issues.

ARNDT: *As a scholar of American statecraft, what impact do you hope to have on the next generation of Johns Hopkins SAIS students?*

BRANDS: One of the attractions of coming to SAIS is that the student body here is just enormously impressive. The students obviously have fantastic academic qualifications but, in addition to that, they also have significant life experience and work

experience. In many cases, some folks have worked as part of the policy process or in the broader DC policy community before. And many of them will go back there afterwards. There is very little that I or anyone else can do during someone's two years at SAIS to prepare them for the specific policy challenges or the specific professional challenges they are going to face in 15 years. What we hope to do is give them ways of thinking through problems rigorously and systematically, putting those problems in a strategic framework and, thereby, giving them a better professional or analytical toolkit for working on things down the road.

Hal Brands is the Henry A. Kissinger Distinguished Professor of Global Affairs. He is the author or editor of several books, including Making the Unipolar Moment: U.S. Foreign Policy and the Rise of the Post-Cold War Order (2016), and What Good is Grand Strategy? Power and Purpose in American Statecraft from Harry S. Truman to George W. Bush (2014). He was a Council on Foreign Relations International Affairs Fellow from 2015 to 2016 and has consulted with a range of government offices and agencies in the intelligence and national security communities, and the RAND Corporation.

HAL
BRANDS

BRANDS



The only way that grand strategy works well is if you take the time at the onset of an administration to think seriously about what it is that you want to achieve and where you want to be four or eight years from now.





GAVIN

ARNDT: *You are the Giovanni Agnelli Distinguished Professor and the director of the Kissinger Center. Why do you believe Johns Hopkins SAIS is an ideal location in which to carry out this work?*

GAVIN: SAIS has long been seen as the leading academic institution for training global policy leaders. The center will provide SAIS students with critical skills and a historical lens that other institutions don't emphasize, thereby helping

“

There are very few right answers. Every solution to a problem generates three more problems.

”

FRANCIS



them to become better leaders. In Washington, students' access to leaders will add to their advantage and better prepare them upon graduation.

ARNDT: *Your book, Nuclear Statecraft: History and Strategy in America's Atomic Age, finds that the historical origins of our nuclear world are deeply consequential for contemporary policy. How can the next administration integrate a historical perspective into policymaking?*

GAVIN: One of the great things historians can do is to provide background to the world we live in. This knowledge is usually not at the forefront of policymaking due to a lack of awareness. This is why I'm passionate about history and policymaking. When policymakers are aware of history and how the past works, it helps them to make wiser decisions. I think the next administration would benefit from looking to the past for lessons.

In the nuclear world, there is a big divide between those who advocate for moving toward nuclear armament and those who worry about the power of nuclear armament to destabilize global security. These two sides rarely agree. Taking a historical approach could show the origins of both and allow you to generate the best aspects of each and avoid the downsides. By using historical knowledge, you can better understand why a certain position was taken.

ARNDT: *Why is it important to bring a historical perspective into the policy and practice of international relations—and what does it mean for the Kissinger Center?*

GAVIN: History and studying the past provide you with insights you wouldn't obtain

in other subjects. It helps you to understand the importance of complexity, context, unintended consequences, and multiple perspectives. Very rarely do policymakers face binary choices. The way a policymaker looks at the world is not unlike how a historian looks at the world. There are very few right answers. Every solution to a problem generates three more problems. A historical analysis helps to sensitize you to uncertainty and diverse perspectives and deeply enriches your ability to make decisions.

If you talk to most policymakers, they will agree that history is important for policymaking. Of all the opportunities that the university offers, learning history is one of the most important. It is far more important than what students often think they should be learning. This belief is central to training the next generation of leaders. This is something that other schools don't highlight. Former Secretary of State Kissinger thinks that it is vital. I believe it is long overdue. You will see after the center gains recognition, other institutions will want to follow suit. That is what is so exciting about it.

Francis Gavin is the Giovanni Agnelli Distinguished Professor and the director of the Henry A. Kissinger Center for Global Affairs. He is the author of celebrated books on global affairs, including Gold, Dollars, and Power: The Politics of International Monetary Relations, 1958–1971 (2004) and Nuclear Statecraft: History and Strategy in America's Atomic Age (2012). From 2005 to 2010, he led The Next Generation Project: U.S. Global Policy and the Future of International Institutions at The American Assembly. Gavin is a fellow at the Nobel Institute, the Center for a New American Security, and other research institutes.

A photograph of three men, identified as new professors at SAIS. They are posed in a modern, brightly lit interior space with a large window in the background showing a brick wall. The man on the left is standing, wearing a grey blazer over a maroon sweater and dark trousers. The man in the center is sitting in a black chair, wearing a light blue button-down shirt and dark trousers. The man on the right is sitting on a black bench, wearing a light blue shirt, a grey sweater vest, and dark trousers. The text is overlaid on the image in a clean, sans-serif font.

SAY HELLO TO SOME OF SAIS' NEW PROFESSORS

FERNANDO PARRO

is an assistant professor of international economics. His research focuses on the distributional effects of globalization and the dynamic labor market effects from changes in trade and migration policies. He received his doctorate in economics from the University of Chicago.

PAUL PIVETEAU is an assistant professor of international economics. He studies how firms and workers adjust to the increased opening of economies. He received his doctorate in economics from Columbia University.

RUI WANG is an associate professor of energy, resources, and environment. His scholarship focuses on public policy analysis of environmental sustainability, transportation infrastructure, and urban development. He received his doctorate in public policy from the Harvard Kennedy School.



**SARAH
PARKINSON**

is the Aronson
Assistant
Professor of
International
Studies and
Political Science.

Her research
examines
organizational
behavior
and social
change during
and following war.
She received her
doctorate in
political
science from the
University of
Chicago.

JONAS NAHM is an
assistant professor of
energy, resources, and
environment. His research
focuses on the political
economy of development
and industrial upgrading
in green industries. He
received his doctorate in
political science from the
Massachusetts Institute
of Technology.

HOPKINS NANJING CENTER

中美中心

30

YEARS OF INTERNATIONAL STUDIES



Former U.S. Secretary of State Madeleine Albright and former Chinese Minister of Commerce Chen Deming were among the more than 600 guests who turned out to mark the 30th anniversary of The Hopkins-Nanjing Center. The June 17–19, 2016, celebration in Nanjing, China, included Chinese and international alumni, leaders of Johns Hopkins University and Nanjing University, distinguished guests, students, friends, and supporters.

At the 30th Anniversary Convocation, both Albright and Chen, who is an alumnus of the HNC and current president of the Association for Relations Across the Taiwan Straits, spoke of their role in the development of U.S.–China relations and the evolution of The Hopkins-Nanjing Center in step with the larger bilateral relationship.

“Our two countries’ relations are far warmer, deeper, and more productive than anyone would have dared to predict 30 years ago...” Albright said. “The HNC has played a vital role in fostering and sustaining these discussions over the past 30 years and it will surely do even more in the decades to come.”



“Our two countries’ relations are far warmer, deeper, and more productive than anyone would have dared to predict 30 years ago.”

—FORMER U.S. SECRETARY OF STATE MADELEINE ALBRIGHT



OPPOSITE PAGE Johns Hopkins President Ronald J. Daniels greets Jiangsu Provincial Party Secretary Luo Zhijun and chair of the JHU Board of Trustees, Jeff Aronson.

ABOVE HNC students Xiaochen Cai and Erin Daniels celebrate the 30th anniversary in Nanjing.

LEFT Former Secretary of State Madeleine Albright met with the HNC students and alumni in a private session to discuss the American foreign policy toolkit.



ABOVE HNC alumni, friends and supporters gather outside The Hopkins-Nanjing Center 30th Anniversary celebration at Nanjing University.

BELOW Alumni from the HNC class of 1995: Susan Corbisiero, Kevin Qi (Qi Kezhan), Kari Roe, Helen Yan (Yan Yunqing).



Other weekend events included a forum on Sino-global relations, a traditional folk music performance by Nanjing University musicians, a gala dinner, and Commencement for the HNC's Class of 2016.

On Oct. 10, the anniversary celebration continued in Washington, DC, where SAIS hosted a reception in honor of the founders of The Hopkins-Nanjing Center. Several Nanjing University officials, led by Chancellor Zhang Yibin, joined other special guests who played a role in the HNC's earliest years.



Introducing David J. Davies

David J. Davies N'98, who became the 15th American co-director of The Hopkins-Nanjing Center (HNC) in July 2016, brings deep firsthand knowledge to the facility in Nanjing, China. Davies was a student at the HNC from 1997-1998, a visiting scholar in 2006, and the interim American co-director in 2011.

Prior to joining the HNC, Davies was a professor of anthropology and director of the East Asian Studies Program at Hamline University in St. Paul, Minn.

He holds a PhD in socio-cultural anthropology from the University of Washington and has extensive research and work experience in East Asia, with a primary emphasis on China. For the past 25 years, he has published on a wide range of topics, from China's history and social memory of the late Mao period to the rise of corporate culture and celebrity entrepreneurs in China. "The HNC is a one-of-a-kind residential academic community where a shared commitment to cross-cultural learning and



linguistic fluency are at the center of everything we do," Davies said. "Together we live, study, discuss, and debate the most important issues faced by China, America, and the world."



ABOVE Nanjing University Chancellor Zhang Yibin at Johns Hopkins SAIS in October at reception in honor of the founders of The Hopkins-Nanjing Center.

LEFT Dean Nasr spoke to the Sino-Global Forum in Nanjing, noting HNC's key role in the SAIS community and unique multi-cultural and bilingual learning environment.

ARTS & CULTURE PROVIDE VALUABLE INSIGHT INTO THE HUMAN CONDITION

Ross Hurwitz, a second year student at Johns Hopkins SAIS concentrating in conflict management, began his career as an actor. Taking on different roles taught him how to explore the human condition. Today he applies his passion for history, anthropology, the arts, and politics to international relations, conflict management, and public service.

Passionate about acting from a young age, Hurwitz obtained a Bachelor of Fine Arts and spent five years performing and teaching classical theater. His interest in theater is anchored in the beauty and diversity of the human experience. When his career priorities



Hurwitz (left) in *Measure for Measure* with Shakespeare & Company in DC.

shifted, he looked for fields where his skills and interests would continue to be useful.

Through his love of writing and language, he became a press intern in the office of Sen. Elizabeth Warren. The internship tapped values from his upbringing: commitment to community service and social activism. He used his experience as an actor to find his boss' voice and effectively draft talking points and speeches.

Aspiring to make a difference through public

service, Hurwitz knew he needed a master's degree to further his career and Johns Hopkins SAIS was at the top of his list of graduate school programs. During his time on Capitol Hill, he discovered the important role that economics play in conflict. SAIS' emphasis on international economics was a big draw.

To enrich his understanding of international affairs, Hurwitz returns to his roots as an actor, probing the human elements of conflict. "In class, we read case studies about the political, military, and international responses to conflict, but so much of what I have been doing is to go beyond these elements

a ROLE to play

and look at the complexity of human behavior,” he explained. “I look at the individuals on the ground and how they have responded to their given circumstances. Only by understanding these elements of conflict can we get a sense of what is at play.”

In conflict management, he believes it is important to empathize with others, including those who embrace views deeply contrary to our own. He said acting—occasionally portraying murderers, tyrants, and other challenging characters—has helped him better understand the motivations of adversaries and has taught him the importance of the common humanity we share. “The job of a performer is to find that human motivation that can be understood, whether it is fear, love, or jealousy,” said Hurwitz.

Hurwitz has also pursued his interest in cultural

“The world’s cultural heritage is a product of humans’ ability to work together to build emotional, empathetic cultural bonds. It is a sign of what we can achieve when we work together.”

heritage and the arts while at Johns Hopkins SAIS. Last spring, he served as coordinator for the SAIS-Antiquities Coalition Practicum. Hurwitz and seven other SAIS students studied topics ranging from ISIS trafficking networks to the role of the U.S. military in cultural heritage protection. He researched the role that cultural heritage plays in post-war peace-building processes.

“The world’s cultural heritage is a product of humans’ ability to build emotional, empathetic cultural bonds. It is a sign

of what we can achieve when we work together,” Hurwitz said. “To preserve cultural heritage is central to our ability to build connections between people.”

No longer acting, Hurwitz remains passionate about the arts and their contribution to education. Empathy, self-evaluation, effective communication, and the ability to meaningfully connect with people are key to this process.

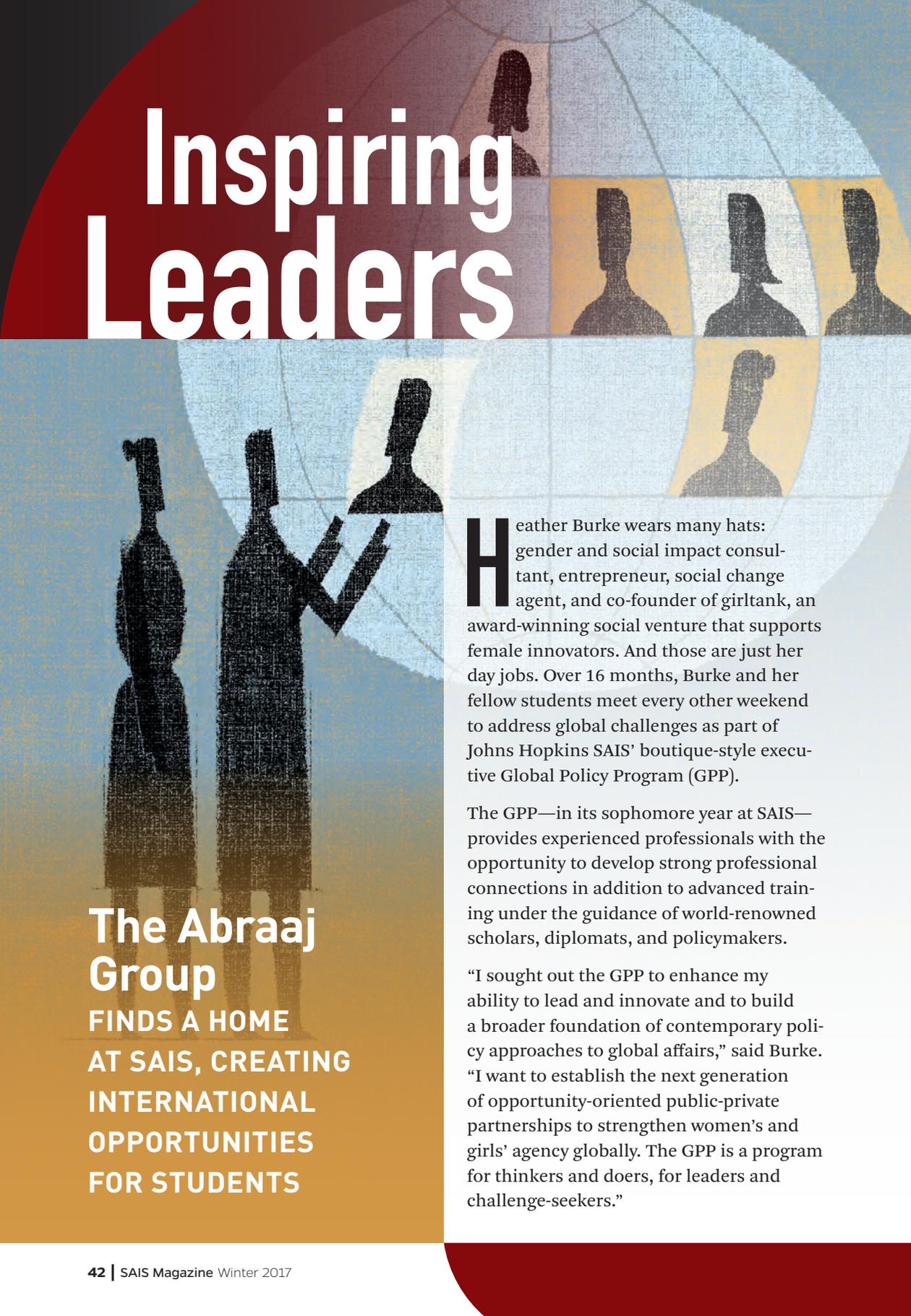
These attributes are also important for diplomats and policymakers. “If you can’t see yourself in someone else’s shoes, you will never be able to navigate international affairs,” said Hurwitz.



In May 2016, as part of the Conflict Management practicum, Hurwitz (second from right) participated in the public presentation of *Culture in Crisis: Preserving Cultural Heritage in Conflict Zones*.

Hurwitz as Desdemona in an all-male production of *Othello* in Philadelphia.





Inspiring Leaders

**The Abraaj Group
FINDS A HOME
AT SAIS, CREATING
INTERNATIONAL
OPPORTUNITIES
FOR STUDENTS**

Heather Burke wears many hats: gender and social impact consultant, entrepreneur, social change agent, and co-founder of girltank, an award-winning social venture that supports female innovators. And those are just her day jobs. Over 16 months, Burke and her fellow students meet every other weekend to address global challenges as part of Johns Hopkins SAIS' boutique-style executive Global Policy Program (GPP).

The GPP—in its sophomore year at SAIS—provides experienced professionals with the opportunity to develop strong professional connections in addition to advanced training under the guidance of world-renowned scholars, diplomats, and policymakers.

“I sought out the GPP to enhance my ability to lead and innovate and to build a broader foundation of contemporary policy approaches to global affairs,” said Burke. “I want to establish the next generation of opportunity-oriented public-private partnerships to strengthen women’s and girls’ agency globally. The GPP is a program for thinkers and doers, for leaders and challenge-seekers.”

“It’s quite an honor to be recognized by an industry pioneer like The Abraaj Group, which emphasizes a sustainable approach to emerging market investments—‘enduring returns as agents of change’—that so closely aligns with my own values and passion for public-private value creation.”

**— HEATHER BURKE,
2016 ABRAAJ FELLOW**

Burke is also part of a smaller group of GPP students receiving the Abraaj Group Fellowship, made possible by The Abraaj Group and its partnership with Johns Hopkins SAIS. The Dubai-headquartered investment firm, which has been investing across emerging markets for almost 15 years and now manages \$10 billion in capital, sees its relationship with SAIS and SAIS’ students as an investment in the future. The diverse, internationally focused, mid-career professionals in the GPP are exactly the type of students Abraaj wants to see thrive.

“It’s quite an honor to be recognized by an industry pioneer like The Abraaj Group, which emphasizes a sustainable approach to emerging market investments—‘enduring returns as agents of change’—that so closely aligns with my own values and passion for public-private value creation,” said Burke.

Tom Speechley, a partner with The Abraaj Group in New York, said this collaboration with Johns Hopkins SAIS dovetails perfectly with his company’s international interests, and Abraaj hopes to explore other opportunities with the GPP.

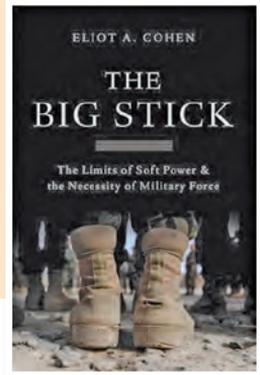
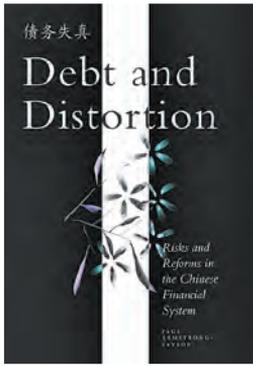


“We are also very excited about future prospects for partnership with Abraaj,” said Dan Markey, the GPP’s academic director. “For instance, as we design future capstone global research projects for our students, we are likely to work in one of the many growth markets where Abraaj is active and where we can benefit from the expertise of Abraaj analysts and connections through its network.”

Speechley has some history with Johns Hopkins SAIS, having guest lectured alongside SAIS Professor Roger Leeds on value creation in emerging markets private equity. Partnerships like Abraaj and other philanthropy have provided an opportunity for students to explore and tackle new and ongoing challenges in global policy and their careers.

“I think about my time at SAIS with GPP peers as a 16-month incubator and accelerator of our individual and collective visions, aspirations, and leadership acumen,” explained Burke. “To attend an academic institution that you hold in the highest regard as an Abraaj Fellow is a dream. The fellowship has afforded me the opportunity to energize and evolve my thinking and my career. For that, I am extraordinarily grateful.”

PUBLICATIONS



FACULTY INK

Debt and Distortion: Risks and Reforms in the Chinese Financial System, by Paul Armstrong-Taylor (Palgrave Macmillan, 2016)

This book addresses the need for an up-to-date and accessible, yet comprehensive, analysis of China's financial system and related reforms. It takes a systematic look at China's financial system and related reforms. It takes a systematic look at China's financial system: how it worked in the past and how it will work in the future, why reforms are needed, what risks reforms bring, and the impact of reforms on China and the rest of the world. By analyzing the topic in terms of a few fundamental distortions, this book makes an otherwise complex topic accessible while simultaneously providing new insights. These distortions pro-

vide a simple framework for understanding the nature of the Chinese financial system and its future prospects.

Singapore: Smart City, Smart State, by Kent Calder (Brookings Institution Press, 2016)

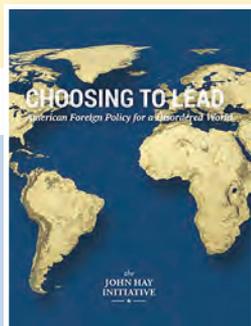
Nearly everyone knows that Singapore has one of the most efficient governments and competitive advanced economies in the world. But can this unique city-state of some 5.5 million residents also serve as a model for other advanced economies as well as for the emerging world? Respected East Asia expert Kent Calder provides clear answers to this intriguing question in his new, groundbreaking book that looks at how Singapore's government has harnessed information technology, data, and a focus on innovative, adaptive governance to become a model smart city, smart state.

Singapore consistently ranks at the top in world surveys measuring competitiveness, ease of doing business, protection of intellectual property, and absence of corruption. The book offers concrete insights and a lucid appreciation of how Singapore's answers to near-universal problems can have a much broader relevance, even in very different societies.

The Big Stick: The Limits of Soft Power and the Necessity of Military Force, by Eliot A. Cohen (Basic Books, 2016)

The author argues that the United States must use military power in support of its foreign policy, but that doing so will be increasingly difficult. The U.S. must continue to assume primary responsibility for maintaining world order, or risk a chaotic international environment reminiscent of the 1920s and 1930s—but

this time with far more devastating weapons in dangerous hands. America faces major national security challenges: a rising China, enduring jihadi movements, states like Russia and Iran that attempt to upend regions they then seek to dominate, and precarious ungoverned regions from anarchic lands such as Libya to the intangible arena of cyberspace. To confront these problems, our government must revive old concepts such as mobilization and, in some cases, preemption and, more importantly, engage in original thinking about how, and under what conditions, the United States should use force—as it will undoubtedly find itself compelled to do. Combining the scholarship of a prize-winning historian, the experience of a former senior diplomat, and the fluency of a gifted essayist, Cohen shows how America



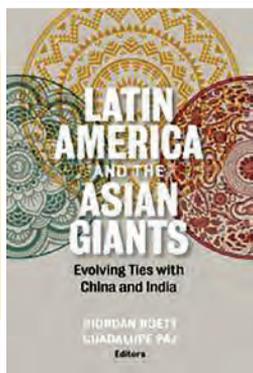
must rethink and reorder its armed strength to meet the needs of a world in flux.

Choosing to Lead: American Foreign Policy for a Disordered World, by Eliot A. Cohen, et al. (The John Hay Initiative, 2015)

This work offers a comprehensive governing agenda to restore American leadership in foreign policy. Dedicated to the next president of the United States, *Choosing to Lead* seeks to restore the bipartisan tradition of American leadership in world affairs.

Latin America and the Asian Giants: Evolving Ties with China and India, by Riordan Roett (Brookings Institution Press, 2016)

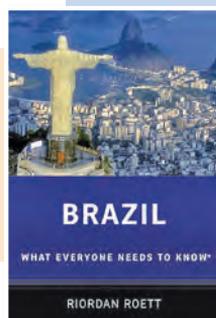
In the years since China has adopted a “going global” strategy to promote its overseas investment, expand export markets, and gain much-needed access



to natural resources abroad, Sino–Latin American relations have both deepened and broadened at an unexpectedly rapid pace. This volume offers a review of key cross-regional trends and critical policy issues involving the changing relationship between these two Asian giants and Latin America. Selected country case studies—Argentina, Brazil, Chile, and Mexico—provide a more in-depth analysis of the implications of China and India’s evolving interaction with the region.

Brazil, What Everyone Needs to Know, by Riordan Roett (Oxford University Press, 2016)

In his book, Riordan Roett, an eminent scholar of Brazil and Latin America, provides a rich overview of Brazil, covering Brazilian society, politics, culture, and the economy. The book begins with a series of chapters on Brazilian



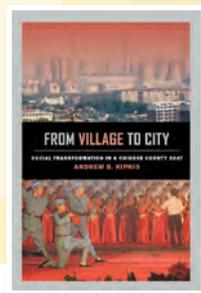
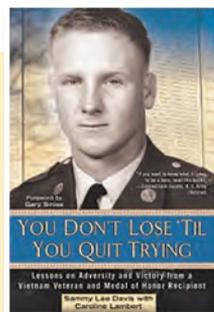
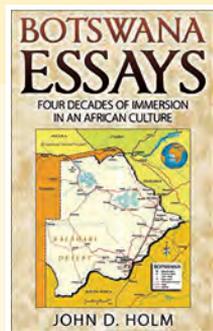
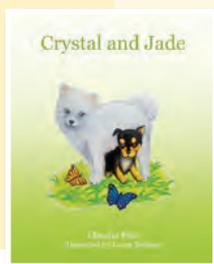
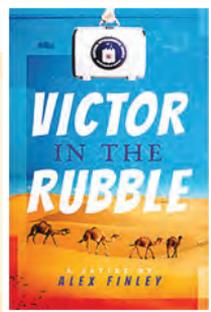
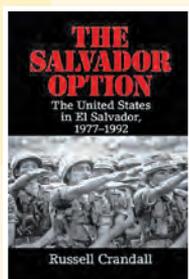
history, beginning with the pre-colonial period and moving on, in succession, to the long era of Portuguese rule, the birth of independent Brazil, the emergence of modern Brazil in the 1930s, the era of the dictators, and, finally, to the democratic regime that came into being in the 1980s. Throughout the book, Roett focuses sharply on the fault lines—racial, economic, political, and cultural—that have plagued Brazil from its beginnings to this day. Roett’s synthesis provides interested readers with an accessible, authoritative overview of this troubled yet fascinating giant.

The Revolt of 1916 in Russian Central Asia, by Edward Dennis Sokol with a foreword by S. Frederick Starr (Johns Hopkins University Press, 2016)

In 1916, as many as 270,000 Central Asians—Kazakhs, Kyrgyz, Tajiks,



Turkmen, and Uzbeks—perished at the hands of the Russian army in a revolt that began with resistance to the czar’s World War I draft. Besides those killed outright, tens of thousands died trying to escape over mountain passes into China. This horrific incident was nearly lost to history. In the Soviet era, the 1916 massacre was hidden in sealed archives and banished from history books. Sokol’s pioneering *Revolt of 1916 in Russian Central Asia* in 1954 was for generations the only scholarly study of the massacre. Sokol argues that the uprising was no mere draft riot, but a revolt against czarist colonialism. A classic study of a vanished world, Sokol’s work has contemporary resonance in light of Putin’s efforts to persuade Kyrgyzstan to join his new economic union. This reissued edition is published to coincide with the centennial of the genocide.



ALUMNI IN PRINT

The Salvador Option: The United States in El Salvador, 1977-1992, by Russell Crandall '97, PhD '00 (Cambridge University Press, 2016)

The civil war between El Salvador's government and Marxist guerrillas erupted into full force in early 1981 and endured for 11 bloody years. Unwilling to tolerate an advance of Soviet and Cuban-backed communism in its geopolitical backyard, the United States provided over \$6 billion in military and economic aid to the Salvadoran government. El Salvador was a deeply controversial issue in American society, dividing both Congress and the public. If success is defined narrowly, there is little question that the Salvador Option achieved its Cold War strategic objective to check communism.

Much more difficult, however, is the human price of this "success"—a toll paid almost entirely by Salvadorans.

Victor in the Rubble, by Alex Finley B'95, '96 (SHP, 2016)

This book is a satire of the CIA and the so-called War on Terror. A CIA counter-terrorism officer, Victor Caro, is sent to hunt down the terrorist Omar al-Suqqit. While Victor and Omar work to achieve their respective objectives, their own organizations' bloated bureaucracies foil them. When Victor appears on his own country's Terrorist Watch List and Omar finds himself struggling to write "Lessons Learned" in the suicide bomber program, they realize they might have a common enemy: red tape.

Crystal and Jade, by Claudia Flisi B'71, '72 (THEAQ Publishing, 2016)

In her first book for children, the author describes the adventures of a real dog, Giada, in the small Italian town where they live. Poetic license and the desire to "make a difference" result in a story with a simple message: canine friendship is colorful and can overcome human prejudice.

Botswana Essays: Four Decades of Immersion in an African Culture, by John Holm '62 (Kindle Direct Publishing, 2016)

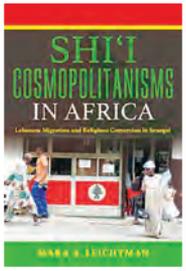
In this book, the author takes various prevailing assumptions about African and developing societies and subjects them to a critical assessment based on his experience in Botswana since 1970. *Botswana Essays* is particularly relevant to readers who plan to study or work in an African culture or have already done so.

From Village to City: Social Transformation in a Chinese County Seat, by Andrew Kipnis '88 (University of California Press, 2016)

This work examines the transformation of the Chinese city of Zouping from an impoverished town of 30,000 people to a bustling city of over 350,000. It paints a vivid portrait of the changes in both the place itself and the lives of its once-rural people.

You Don't Lose 'til You Quit Trying, co-written by Caroline Lambert '92 (Berkley Caliber, 2016)

This book chronicles the extraordinary life of Medal of Honor recipient and Vietnam veteran Sammy Lee Davis. From his upbringing in the rural Midwest to his Vietnam tour, the book details the actions that earned him the United States' highest military decoration—as well as the price he later paid for his combat service.

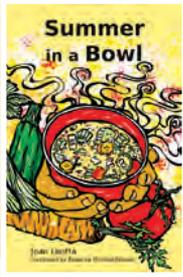


Shi'i Cosmopolitanisms in Africa: Lebanese Migration and Religious Conversion in Senegal, by Mara A. Leichtman B'97, '99 (Indiana University Press, 2015)

This volume offers an in-depth study of Shi'i Islam in two very different communities in Senegal: the members of the well-established Lebanese diaspora and the Senegalese "converts" from Sunni to Shi'i Islam. Leichtman explores the influence of Hizbullah and Islamic reformist movements and offers a corrective to prevailing views of Sunni-Shi'i hostility, demonstrating that religious coexistence is possible in Senegal.

Summer in a Bowl, by Joan Leotta B'71, '71 (THEAQ Publishing, 2016)

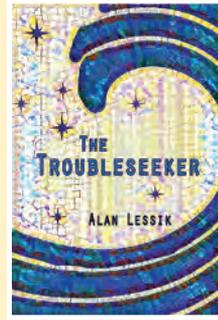
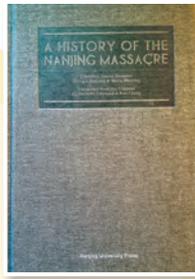
In this book, the author introduces the joys of gardening and cooking alongside children. Rosa spends every Thursday helping Aunt



Mary tend her garden. On this last Thursday of the season, they harvest the vegetables and cook them. Rosa finds that vegetables can be delicious and discovers a new way to preserve her summer fun.

A History of the Nanjing Massacre, by Michelle LeSourd N'88 and Kan Liang N'88 (Nanjing University Press, 2015)

These authors translated this work distilled from years of research by a team of scholars under Nanjing University historian Zhang Xianwen. The English edition makes accessible the most comprehensive Chinese effort to date on the topic of the 1937–38 Nanjing Massacre, which persists in the ongoing political discourse, particularly among East Asian countries. It draws extensively from primary sources in



Chinese, English, and Japanese.

The Troubleseeker, by Alan Lessik '88 (Chelsea Station Editions, 2016)

The author's debut novel follows the life of Antinio, from his youth in Havana to his death in San Francisco 50 years later. Scenes of post-revolutionary Cuba, the Mariel boatlift, life as a refugee, the AIDS crisis, mental illness, sex, and aging as a gay man vividly underscore Antinio's lifelong odyssey to achieve freedom and love. The narrator, the Roman emperor and demigod Hadrian, weaves in conversations with Cuban *santería orishas* and Greek gods, along with stories of his own past, in this funny, thoughtful, and deeply poignant novel.

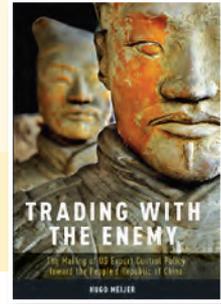
Confucius Says, by Veronica Li '81 (Homa and Sekey Books, 2015)

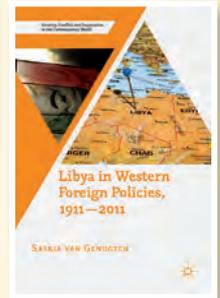
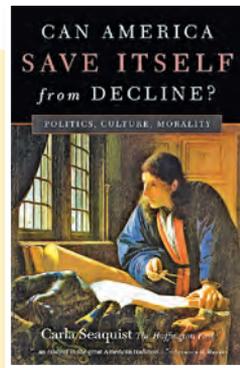
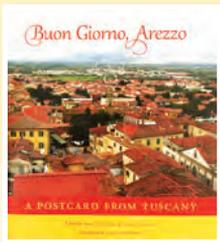


This novel about caring for elderly parents is based on the author's own experience. When the pressure of care giving becomes overwhelming, she finds guidance from an unexpected source: the teachings of the ancient sage Confucius.

Trading with the Enemy: the Making of US Export Control Policy toward the People's Republic of China, By Hugo Meijer B'07, '08 (Oxford University Press, 2016)

In light of intertwining logics—military competition and economic interdependence—at play in U.S.–China relations, this book examines how the United States has balanced potentially conflicting national security and economic interests in its relationship with the People's Republic of China.





Buon Giorno, Arezzo,
Co-edited by Zach
Messitte B'94, '96
(University of Oklahoma
Press, 2016)

This work sketches the Tuscan city's unique history, from ancient Italy to the present day. It offers beautifully illustrated forays into the area's rich tradition of architecture and art, including the masterworks of Renaissance painter Piero della Francesca. These essays offer insight into Arezzo's language, politics, food, and culture.

Infomocracy, by Malka
Older B'03, '04 (Tor.
com, 2016)

This is a political thriller set in the late 21st century, when nation-states have given way to a patchwork of centenals of 100,000 people, each of which can vote for any government in the world. As the global election approaches, a campaign worker and a spy separately discover

hints of sabotage. They must work together to protect the fragile, complex, imperfect *Pax Democratica*.

**The Road to Ruin -
The Global Elites' Secret Plan for the Next Financial Crisis,**
by James Rickards
JHU '73, '74, JHU '06.
(Portfolio / Penguin
Random House, 2016)

A financial crisis greater than any before is coming. It will be the third in a sequence of crises that began in 1998, and continued in 2008. In 1998, Wall Street bailed out a failing hedge fund that threatened global financial stability. In 2008, central banks bailed out Wall Street. In the next crisis, central banks themselves will need to be bailed out. The only available source of global liquidity will be the IMF and its world money, the SDR. This book examines the policy response to the next crisis and warns

investors how to prepare today to survive it.

Argentina and the World: Keys for a Successful Integration,
Francisco de Santibañes
'05 (Edicon, 2016)

The author believes isolation is one of the reasons for Argentina's relative decline. He looks for possible solutions in the signing of free-trade agreements, the strengthening of the country's institutions, the adoption of a more realistic foreign policy, and the positioning of Buenos Aires as a bridge between Mercosur and the Pacific Alliance.

Can America Save Itself from Decline?: Politics, Culture, Morality,
by Carla (Lofberg)
Seaquist '72 (Morgan-Guidinger Press, 2015)

In this collection of her commentary for *The Huffington Post*, the author addresses the question of American

decline from all angles: political, economic and financial, cultural, and moral. Seaquist believes that if any great nation can reverse its decline, the United States can, but it will take stronger leadership and reform than seen to date.

Libya in Western Foreign Policies, 1911-2011,
Saskia Maria Van Genugten B'10, PhD '12
(Palgrave Macmillan, 2016)

The writer places current developments in Libya in historical context. The book traces the significant role played by Western and other foreign powers in shaping Libya's governance structure and its institutions. The book tells the story of why Libya, due to weak national identity and its peripheral geopolitical position, falls prey to foreign powers wanting to flex their muscles in the Middle East and North Africa.

ALUMNI LIFE

WE ARE MORE THAN 18,000 STRONG, WITH ALUMNI RESIDING AROUND THE GLOBE. GRADUATES FROM OUR THREE LOCATIONS IN WASHINGTON, D.C.; BOLOGNA, ITALY; AND NANJING, CHINA, STAY CONNECTED THROUGH SAIS-SPECIFIC CLUBS AND GROUPS, AS WELL AS THE JOHNS HOPKINS UNIVERSITY ALUMNI ASSOCIATION.



GIVE EVERY YEAR

CHRIS COCHRAN '12 was president of the Student Government Association and has remained a passionate advocate for Johns Hopkins SAIS since his graduation. As senior manager of corporate sustainability at Walmart, the world's largest grocer, Cochran leads the sustainability strategy for the company's produce business across 27 countries. He is also one of the founding donors of the Young Alumni Christian Herter Society, a leadership group of alumni who support SAIS through annual gifts of \$500 (five to 10 years after graduation) or \$250 (up to five years after graduation).

Why is it important for alumni to be connected with Johns Hopkins SAIS?

The SAIS family continues to be a rich professional and personal community for me. I am surprised at how often I meet and work with SAIS alumni in my current role. The "SAIS mafia" extends well beyond its stronghold within the walls of the World Bank. I also continue to count fellow SAISers among my closest life-long friends and plan many of my vacations around wherever they currently call home.

You have been an advocate of the Fund for SAIS since graduation. How does the fund strengthen the value of a SAIS degree?

The Fund for SAIS creates a virtuous cycle of paying it forward and strengthening the SAIS brand. Student fellowships enable SAIS to attract a bright and diverse student body by lowering the cost of education. In turn, students feel support from the alumni network and are motivated to give back to future students after graduation. I would like to see us create a



culture of giving at SAIS that motivates every graduating student to begin giving back immediately and to increase their donations over time as they are able. This broad-based alumni giving would move the needle on student fellowships and strengthen the SAIS brand and network.

What does it mean to you to give every year?

As a student, I was fortunate to receive the Sasine and Sorenson Family Fellowship to help me offset the cost of my education. Coincidentally, I later worked with Ron Sasine '85, a founder of the fellowship, at Walmart and was inspired by his generosity to pay it forward to future generations at SAIS. I know personally how helpful fellowships can be in reducing student debt burden and empowering SAISers to make career choices based on impact and not only salary.

What might other alumni be surprised to know about you?

I volunteered for a year in Honduras before attending SAIS and now own a small cocoa farm there with local partners. I enjoy learning firsthand about the challenges of farming as I think about my food sustainability work at Walmart.

MAKE YOUR GIFT TODAY!

ONLINE:
sais-jhu.edu/giving

BY PHONE:
(202) 663-5630

BY MAIL:
Office of Development and Alumni Relations
1740 Massachusetts Ave., N.W.
Washington, D.C. 20036

The Fund for SAIS

- Student support through fellowships and financial aid is the school's top priority.
- The Fund for SAIS raises 20 percent of the financial aid awarded every year. Over \$1,600,000 in 1,694 gifts last year. Every one counts!
- Direct your gift to Johns Hopkins SAIS' most urgent needs or to an individual campus or program.
- The Christian Herter Society recognizes our leading donors who make annual gifts of \$2,500 or more.

We hope you will join us next year!

Thank you to all who contributed to Johns Hopkins SAIS during our 2015 fiscal year (July 1, 2014–June 30, 2015). Look for the donor honor roll at sais-jhu.edu/giving.



Sharing THEIR JOURNEY

**SAIS COUPLE
DEVOTED TO
INTERNATIONAL
DEVELOPMENT**

— KARL ROSENBERG '00 AND STÉPHANE CALVIN ROSENBERG '99

KARL ROSENBERG and **STÉPHANE CALVIN** met in the Patterns of Protest and Revolt class at Johns Hopkins SAIS in January 1999. Rosenberg had just completed an assignment as a Peace Corps technical trainer in Cameroon and Gabon, and Calvin had returned from a semester working in South Africa.

In the years since, these SAIS graduates—now a married couple—have sought solutions and applied their talents to the best development approaches.

Karl Rosenberg works for the National Cooperative Business Association (NCBA) as the chief of party for the USAID Feed the Future Yaajeende project in Senegal. Yaajeende (which means “increased abundance” in the Pulaar language) improves health, wealth, and resilience through an approach called Nutrition Led Agriculture (NLA). This structural “food system” approach to food

security promotes a women-led agricultural sector that focuses on sustainable production, broad distribution, lucrative trade, informed consumption, and transparent governance of high quality, nutritious foods able to resolve nutritional deficiencies among target populations. NLA puts the power of change into the hands of individuals and their communities.

Stéphane Rosenberg is starting a metal-jewelry business while concurrently working with

the Institute for Development Impact (I4DI) as a program effectiveness consultant specializing in education policy and civil society strengthening. The arrangement allows her to engage two of her passions: her metalsmithing craft (and the start of a business) and her engagement with the education sector in Haiti and Africa.

The Rosenbergs currently live in Dakar with their sons, 11-year-old Gabriel and 8-year-old Olivier. Their home is in Silver Spring, Md.

Karl and Stéphane in Dakar, Senegal



The International Physician

ALUMNI LIFE

— LORETTA (“LORIE”) BERGER ’92

“Johns Hopkins? Good med school!” people would say whenever I tried to explain what SAIS meant. This response used to drive me crazy, but over time it got a light bulb to start flickering in my head.

I came to the Johns Hopkins University School of Advanced International Studies with Foreign Service aspirations, determined to use my language and intercultural skills to make the world a better place. Jobs in strategic planning and economic research followed, with stints in Chicago, France, Germany, Japan. All great, but as life happened, I found my world

affected by medical issues in an environment that often seemed to have little to do with health or care.

I decided I wanted to help people in their moments of greatest need, and I was inspired by different approaches to health care in other countries.

Fast forward, and I have emerged from the decades-long whirlwind as a full-fledged physician. From Pittsburgh to Mobile, Ala., and back again to the Greater Boston area, the experience has been akin to Peace Corps in

my own country—just without the cachet. Through work at various safety-net medical centers, I have encountered unbelievable diversity, often via interpreter phone. And perhaps not surprisingly, I found another route to government service—at the Veterans Health Administration.

Not without its challenges, the journey has been nothing if not informative. It has also been proof that there is probably no place where a SAIS education cannot find a home. Stay tuned for my imminent return to health services research with an international twist!

the POWER of PUBLIC SERVICE



DAWN ORTIZ-LEGG B'08 is a self-described advocate for smart business growth and environmental balance. A second-generation Mexican-American, she is a fourth-generation small-business owner, working as a community affairs and construction liaison for renewable energy companies. In 2016 Dawn ran for public office, bringing renewable energy to the forefront of her campaign to represent California's 35th district in the State Assembly.

Originally from a small town outside Chicago, Ortiz-Legg has lived on California's central coast for 24 years, contributing to the development of utility-scale solar power projects, including one of the world's largest: Topaz Solar Farms.

Energy and technology were focus areas for Ortiz-Legg at SAIS, where she earned her Master of International Public

Policy degree. She spent a year at SAIS Europe in Bologna with her daughter, Georgia, then 12. She remembers the Johns Hopkins SAIS experience as a formative one, laying the foundation for her work on clean energy infrastructure projects and her interest in public service.

“My philosophy is that when people have economic opportunity, they are happier and more productive. I feel the majority of people just want to do good work and contribute to society,” Ortiz-Legg says. “At SAIS I was exposed to the international challenges of balancing economic development with environmental protection and quality of life.

“It is now my turn to put this into practice at home,” she adds.

Cultural Diplomat

JOE FISCHER '53 became one of Johns Hopkins SAIS' earliest graduates when he completed his studies in 1953. His education at the renowned international affairs school almost didn't happen.

Although Fischer found the idea of studying international affairs in Washington, DC, attractive, he was set to enter a doctorate program at the University of Rochester. Then he received some news: His education at SAIS would be fully funded. "I immediately accepted!" he says.

As a World War II Navy veteran, Fischer had a front seat on world affairs, something that set him apart from many other

students. His visit to Japan in 1945 had sparked an interest in learning about Asia. Following his time at SAIS, that interest in Southeast Asia deepened. Ultimately, he taught at Rangoon University in Myanmar, Gadjah Mada University in Indonesia and, back in the United States, at the University of California, Berkeley.

Over the course of his academic career, Fischer attended the University of Arizona, University of New Hampshire, and the University of Chicago. But he describes his education at SAIS as having the greatest impact on his professional and personal life. In addition to the strong integration

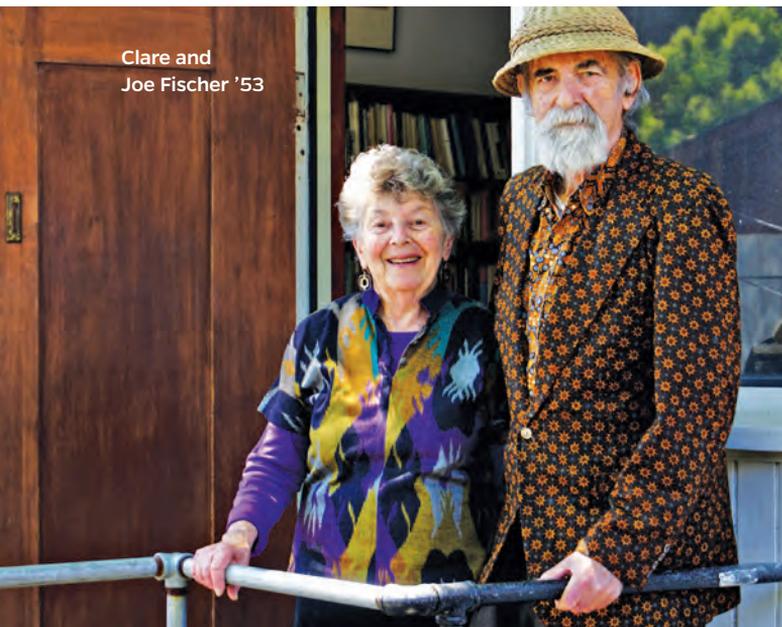
of economics, international affairs, business, and political diplomacy that is the hallmark of many international affairs programs, including that of Johns Hopkins SAIS, Fischer believes that schools should intentionally consider stronger connections to what he calls "cultural diplomacy." He contends that global leaders and citizens better understand one another through exposure to art, literature, and other aspects of culture.

"SAIS made it possible for me to be exposed to a cultural world," Fischer says. That education spawned the roles, travels, and experiences that shaped his life over the more than 60 years since his Johns Hopkins SAIS graduation.

Like so many alumni, Fischer looks back on his Johns Hopkins SAIS time fondly. He encourages today's students to think strategically, ask good questions, and make sound arguments in the classroom. "There's got to be more to life than accepting what is," he says.

Fischer, born on D-Day in 1926, resides in Berkeley, Calif., with his wife, Clare. He has curated more than 30 art exhibitions and authored eight books. He welcomes contact from former classmates.

Clare and
Joe Fischer '53



AROUND THE GLOBE

Our amazing Johns Hopkins SAIS community comprises alumni, friends, and students who create links with each other, with the school, and with the broader Johns Hopkins universe. On nearly all continents, alumni guide activities and drive events while working in partnership with SAIS Alumni Relations.



EUROPE

1

PARIS SAIS alumni celebrated the end of summer at a happy hour at Marcel in Paris.

2

BERLIN Daniel Kollmann B'07, '08 generously hosted fellow SAISers in Berlin, opening his home for a summer barbecue and a fun afternoon.

3

BERLIN The Berlin Annual Alumni Meeting unfolded over two days at the Hotel Steinplatz and included a welcome reception hosted by Ambassador Norbert Baas B'76 and a dinner with Jürgen Chrobog, a retired state secretary at the German Foreign Office.

1 *Paris: Rentrée Happy Hour*



2 *Berlin: Summer BBQ*



3 Berlin: Annual Alumni Meeting



4 Rome: International Economic Policy



5 SAIS in London: Panel on "Brexit"



4 **ROME** The Rome SAIS Alumni Network hosted a conversation moderated by Eve Trezza B'71, '72 on "International Economic Policy Challenges of the Next U.S. Administration." The discussion featured SAIS Europe Director Michael Plummer B'82 and Professor Filippo Taddei, director of the Bologna Institute for Policy Research.

6 London: Bolognesi a Londra



5 **LONDON** Dean Vali Nasr and SAIS Europe Director Michael Plummer B'82, together with the SAIS London alumni club, invited SAISers to a discussion on Brexit. Panelists were Adam Boulton '82, Gisela Stuart, Hugo Dixon, and Professor Erik Jones B'89, '90, PhD '96.

7 Moscow: Alumni-Student Gathering



6 **LONDON** SAIS alumni came together for the 7th annual *Bolognesi a Londra*. The panel discussion and reception were held at the Austrian ambassador's residence in London.

7 **MOSCOW** SAIS alumni in Moscow and current SAIS students met for dinner. Some attendees continued on to Mikhail's home to enjoy the Russian countryside.

**CENTRAL AND
SOUTH AMERICA**

8 SÃO PAULO SAIS alumni in São Paulo gathered for a happy hour led by Cornelius Fleischhaker '12 and Gayshiel Grandison '12 at Skye Bar.

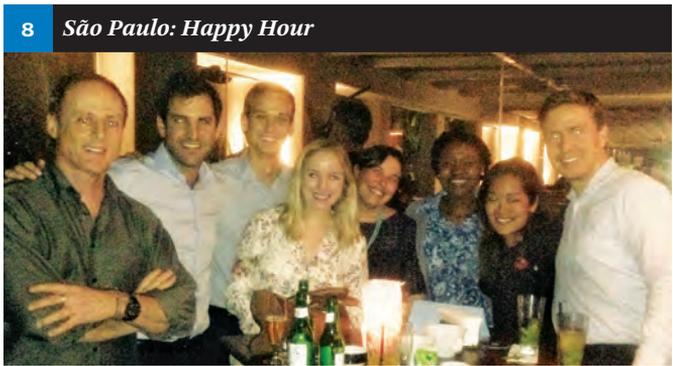
9 BOGOTA Santiago Flórez '07 brought together local alumni at Smoking Burger for drinks and to expand their growing SAIS alumni network in Bogota.

10 MEXICO CITY This thriving SAIS alumni community in Mexico City gathered for dinner and conversation at Hacienda de los Morales and to say farewell to Kevin Carr '10.

A F R I C A

11 NAIROBI Jill Craig B'07, '08 hosted fellow SAISers in Nairobi at her home for drinks and discussion.

12 JOHANNESBURG Professor Ruth Wedgwood, director of the International Law and Organizations Program, Associate Director Tiffany Basciano, and Professor Edward B. Burling joined SAIS alumni in Johannesburg for dinner at Cube Tasting Kitchen.



12 Johannesburg: Dinner with the SAIS I-Law Program



13 Jakarta: Reception with U.S. Ambassador Blake '84



14 Tokyo: Welcome Dinner for Dean Nasr



15 Ulaanbaatar: Happy Hour



A S I A

13 **JAKARTA** U.S. Ambassador Robert Blake '84 joined fellow alumni for an evening of socializing and networking at a buka puasa reception in Jakarta.

14 **TOKYO** At a dinner in Tokyo, alumni welcomed Dean Vali Nasr and congratulated long-time SAIS and JHU alumni leader Shoichiro Odagaki '69 for his years of service. Amparo Menendez-Carrion '75, PhD '85 and Ariko Ibe '85 were also there and greeted fellow alumni at Ivy Hall.

15 **ULAANBAATAR** Jake Hartnett B'12, '13, Gregory Edgreen '14, Tuyen Nguyen '02, Richard Sawyer '09, and Mick Watters N'97 greeted fellow SAIS alumni for a happy hour at Grand Khan Irish Pub in Ulaanbaatar, Mongolia.

NORTH AMERICA

16 TORONTO SAISers in Toronto got together at the Duke of York to watch the results of the U.S. presidential election.

17 BOSTON The SAIS New England alumni club held a lunch discussion at the Union Club of Boston on “Coping with Crisis in African States.” Peter Lewis, associate dean for academic and faculty affairs and director of the African Studies Program, addressed the gathering.

18 DALLAS Robert Dragone '70 and Brandon Smith B'11,'15 brought together fellow SAIS alumni for a happy hour at The Old Monk in Dallas.

19 HOUSTON Dean Vali Nasr was pleased to present Ambassador Cresencio S. Arcos '73 with the 2016 JHU Alumni Association Global Achievement Award at a reception with SAIS Houston alumni. Contributions from Laura McWilliams '78 and Seth Williams N'12 helped make it a wonderful evening.

20 NEW YORK The SAIS Women's Alumni Network (SWAN) New York Hub hosted its second skills workshop exploring how communication style can be used as a tool for effective leadership. One-on-one coaching sessions were facilitated by Carmen Suro-Bredie B'72, '72, a former U.S. trade representative negotiator, and Marshall Millsap B'75, '76, a 30-year veteran from J.P. Morgan.

16 Toronto: Election Happy Hour



17 Boston: Luncheon on African Crisis



18 Dallas: Happy Hour



19 Houston: Reception with Ambassador Arcos '73



20 *New York: SWAN—Developing Your Voice*



21 *New York: SWAN Documentary Film Forum*



22 *New York: Discussion on Brazil with Professor Roett*



23 *New York: 9th Annual Amici di Bologna*



21 NEW YORK The SAIS Women's Alumni Network (SWAN) NY Hub and the New York Film Academy have joined forces to launch a documentary film forum. At the first forum, award-winning filmmaker Marie-Helene Carleton '98 brought a human perspective to the Syrian refugee crisis with the screening of her documentary, "Light on the Sea: One Woman's Story from the Front Lines of the Refugee Crisis." International Rescue Committee's Bob Kitchen, director of emergency preparedness and response, and Sarah O'Hagan '86, IRC Board co-chair and chair of the SAIS Board of Advisors, discussed the repercussions of the refugee crisis and the international humanitarian response.

22 NEW YORK SAISers in New York joined Professor Riordan Roett, director of the Latin American Studies Program, for an evening presentation on "Brazil: What Everyone Needs to Know." Morgan Stanley provided the venue.

23 NEW YORK SAIS alumni came together for the 9th Annual Amici di Bologna. The Halloween-themed evening featured a discussion on "Policy Changes Facing the Next Administration: What Scares You the Most?" moderated by Paul Cruickshank B'03, '04. Cruickshank is CNN's terrorism analyst and editor in chief of *CTC Sentinel*. The symposium was followed by drinks, dinner, and music in Manhattan.

24 NEW YORK SAIS alumni and Bloomberg guests gathered at Bloomberg headquarters for a dynamic discussion on the growth outlook for the global economy. Emily Howells B'07, '08 moderated the evening. Panelists were Professor Roger Leeds '70, PhD '77, director of the SAIS Center for International Business and Public Policy; Luisa Palacios PhD '02, head of Latin America macro and energy research at Medley Global Advisors; and Yelena Shulyatyeva, senior economist at Bloomberg Intelligence.

25 WASHINGTON, DC SAIS Women's Alumni Network (SWAN) DC Hub kicked off the 2016-17 year with a joint happy hour with the SAIS' Global Women in Leadership student group at the Beacon Bar and Grill.

26 WASHINGTON, DC The SAIS Women Alumni Network DC Hub hosted a discussion that addressed hot topics in foreign policy. The panel included Deputy Assistant Secretary of Defense for Strategy and Force Development Mara Karlin '05, PhD '12 and Marie Mendras B'80, Russia expert and senior fellow for Transatlantic Academy at the German Marshall Fund. The evening also included a reception and speed networking.

27 WASHINGTON, DC During SAIS orientation, DC alumni met with current SAIS students for a happy hour to celebrate the start of a new school year.



Copyright 2016 Bloomberg L.P. All rights reserved. Reprinted with permission.



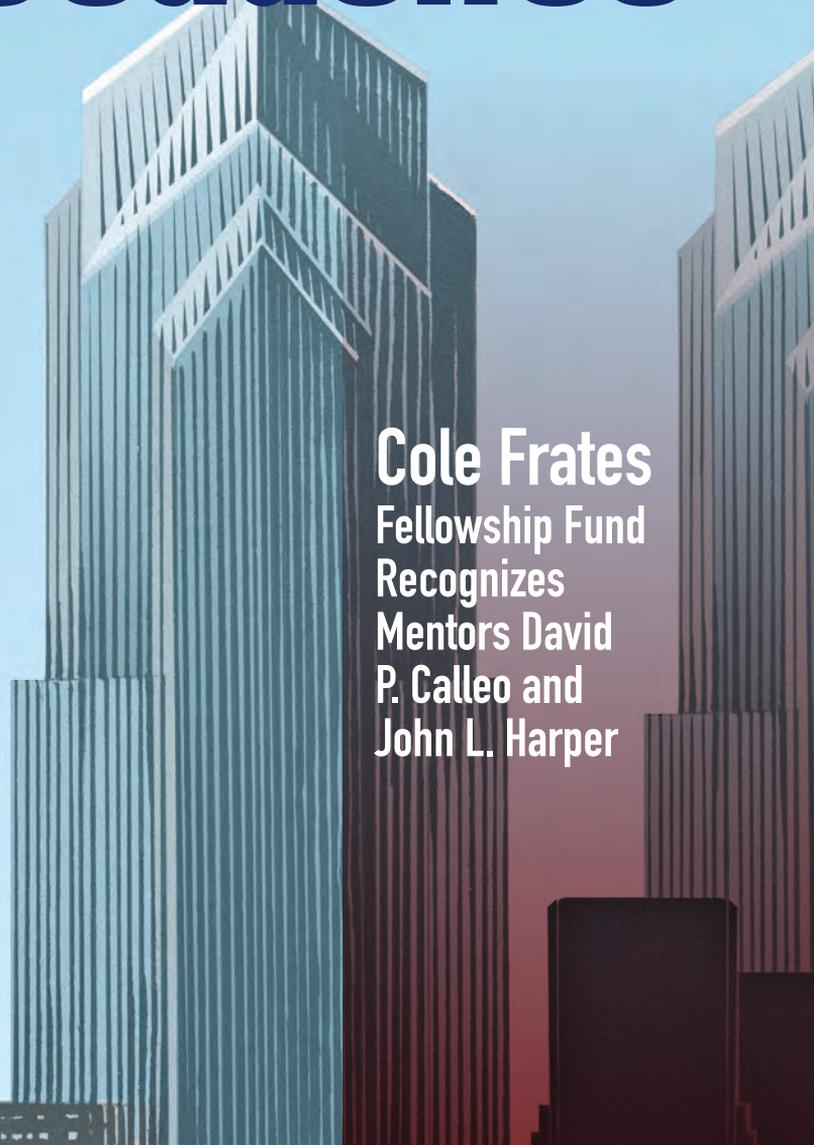
Class of 91 25th Reunion in DC

WASHINGTON, DC The SAIS Class of 1991 celebrated its 25th reunion at the DC campus with a weekend of events, including happy hour with students and live music, panel discussions, dinner, reception, and a tour of Capitol Hill. The class raised \$242,147 in support of SAIS priorities during its reunion year.



IMPACT
PHILANTHROPY

supporting students



**Cole Frates
Fellowship Fund
Recognizes
Mentors David
P. Calleo and
John L. Harper**

Future generations of SAIS students have **COLE FRATES B'94 '95** to thank for supporting their transatlantic experience at SAIS. Frates generously donated \$500,000 to establish a fellowship in honor of his two faculty mentors, Dean Acheson Professor David P. Calleo and John L. Harper, the Kenneth H. Keller Professor of American Foreign Policy. Frates' leadership gift will benefit students who

The fellowship represents only the most recent commitment by Frates who, since his graduation from Johns Hopkins SAIS, has generously supported the activities of the European and Eurasian Studies Program founded by Calleo.

Frates, who built his career in the water, agricultural, and renewable energy sectors, has developed some of the largest

“John [Harper], David [Calleo], and SAIS expanded my world,” Frates said of his decision to give back to the school. “I am hopeful that the fellowship will aid deserving students and will put SAIS within their financial reach, expanding their possibilities and opening the world in the same way it did for me.”

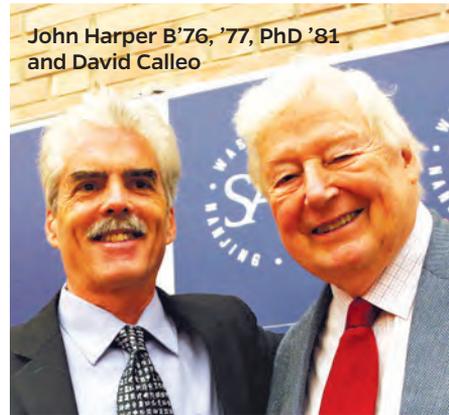
— COLE FRATES B'94 '95

HONORING PROFESSORS

elect to spend a year of study at SAIS Europe and a year in Washington, DC.

“John [Harper], David [Calleo], and SAIS expanded my world,” Frates said of his decision to give back to the school. “I am hopeful that the fellowship will aid deserving students and will put SAIS within their financial reach, expanding their possibilities and opening the world in the same way it did for me.”

renewable energy projects in the United States. Among his many projects, he currently farms dates, grapes, and almonds throughout the U.S., South America, and Australia. He supplies water for environmental purposes and to municipalities and farms, both in the United States and internationally. He lives in California.



John Harper B'76, '77, PhD '81 and David Calleo

Keeping^{THE} Connection

News you need to know.

1

KEEP CURRENT with **SAIS Alumni NEWS**, a monthly e-newsletter featuring recently published alumni books, news, and a menu of event opportunities happening around the world. You won't want to miss it! Subscribe by sending your current email address to saisalum@jhu.edu.

2

Engage with Johns Hopkins SAIS and social media.

SHARE YOUR JOHNS HOPKINS SAIS-RELATED NEWS any time you are attending an informal dinner with fellow alumni or organizing a formal alumni event! Use [#saisalum](#) and [@SAIShopkins](#) to connect our community via Twitter and Instagram.

Did you know that there are almost 10,000 alumni on **LINKEDIN** and that 7,000 are part of the Johns Hopkins SAIS LinkedIn group? It is a great global network where you can search for and find fellow alumni by geographic location or industry, review mid-career job announcements from fellow alumni and our Career Services team, and hear about alumni-driven social events.

3 Pay it forward.

Remember the excitement of relocating to a new city—venturing out and forging new connections? To meet fellow alumni, you do not have to do it all on your own: More than 60 Johns Hopkins SAIS graduates serve as **POINTS OF CONTACT (POCs)** worldwide. They assist newcomers with introductions to other alumni and host dinners and happy hours to get the community together. View the Who's Who of SAIS POCs at sais-jhu.edu/communities, or pay it forward and become a POC in your city.

4

GoHopOnline.

Johns Hopkins' **WORLDWIDE ALUMNI NETWORK**, with more than 210,000 alumni, connects you across continents and time zones. GoHopOnline.com links you with your trusted JHU community. Easy sign-on and sync up with Facebook and LinkedIn help you grow your network. Social media feeds keep you updated on Hopkins news, chapters, resources, programs, and more. Find a Hopkins friend, mentor, or event. Find a job or internship. Activate your profile today at GoHopOnline.com.

5 Have extra time?

Want to add some **ENRICHMENT** to your schedule?

- Receive a 50 percent fellowship for fall or spring Johns Hopkins SAIS courses (space permitting) and a 25 percent fellowship for summer courses. For details, call 202.663.5671 or email saisnondegree@jhu.edu.
- SAIS Global Career Services offers Professional Skills courses to help alumni brush up. For more information, contact Jean Amiel Jourdan at jajourdan@jhu.edu.
- Visit the Johns Hopkins SAIS and JHU libraries to tackle your every knowledge need. Alumni are granted access to the libraries for up to four hours per day. In-library privileges may be limited, based on availability of space and resources, as current JHU students receive priority over alumni and other library guests. Borrowing privileges for a library cost \$50 for six months (or \$100 for six months for access to all JHU libraries). For more information, see the library's Alumni Information Guide at libguides.sais-jhu.edu/alumni or email SAISlibrary@jhu.edu. Knowledge Net—a selection of online resources at connect.jhu.edu/knowledgenet—is available to all alumni, free of charge.



& noteworthy

CLASS OF 1966

JOHN MCLAUGHLIN B'66, '66 received the William Oliver Baker Medal of Achievement from the Intelligence and National Security Alliance in June 2016, in Washington, DC. McLaughlin served as acting director of central intelligence and deputy director of central intelligence during his 32 years with the Central Intelligence Agency. He is now the Distinguished Practitioner in Residence at Johns Hopkins SAIS. The Baker Award, which recognizes sustained contributions and exemplary service to U.S. intelligence and national security affairs, is one of the most highly regarded honors of its kind given outside of government.

CLASS OF 1969

In May 2016, **BILL REINSCH JHU '68, '69** retired after 15 years as president of the National Foreign Trade

Council. He is now a distinguished fellow at the Stimson Center, a Washington, DC, think tank, and a senior adviser at the law firm of Kelley, Drye & Warren.

CLASS OF 1970

In March 2016, **HERB PAINE '70** celebrated the 27th anniversary of Paine Consulting Services, which specializes in organizational develop-

ment and change management. In October 2016, he inaugurated the Institute for the Public Benefit, focusing on transformational change in American politics. His

CLASS OF 1967

GIANFRANCO PASQUINO B'66, '67 spent one term as Fulbright Distinguished Lecturer at the University of Chicago. He is the recipient of the Lifetime Achievement Award of the Conference Group on Italian Politics and Society.



Celebrating 60 Years— A Poem for the Class of 1957

Old SAIS was nice

On Florida Avenue SAIS began.
With hardy SAISers, woman and man.
This was at the SAIS of old.
Not a place austere and cold,
But in Miss Gunston's school's old halls,
With plaster cherubs on the walls.

Each aging alum now still recalls
Our good times in those hallowed halls:
All our boisterous goings-on
Of drinking, dancing, wine and song.
Of course we had to study too,
Learning concepts old and new.

In the library, we all would smile
When Prof. Davison danced down the aisle.
And Paul Linebarger told us tales of when,
In his basement, lived Sun Yat-sen.
Across the alley, Paul Nitze then,
Taught and studied in his den.
Presiding over all, Dean Thayer
Yearly saw his hair grow grayer.

At the yearly costume ball,
Each corner of the SAIS main hall
Was transformed into a place exotic,
With decorations (some erotic)
From Africa, the Middle East and Asia –
A true cross-cultural fantasia!

Soon we all began to cram,
Preparing for our oral exam.
Then, we went our separate ways,
And began our working days,
Trying, in all that we did face,
To make the world a better place.

Bill Douglas '57

Poet Laureate Emeritus
International Development Program, SAIS

political commentaries are regularly aired on NPR's Phoenix affiliate. He is also a lead reviewer of the performing arts for BroadwayWorld.com. He resides with his wife, Debra, in Phoenix, Ariz.

CLASS OF 1971

In August 2016, **WILLIAM BRUSTEIN B'70, '71** was named vice president for global strategies and international affairs at West Virginia University after serving for seven years as vice provost for global strategies and international affairs at Ohio State University.

CLASS OF 1972

KEN DECKER B'71, '72 received approval from the Texas Education Agency to provide a new innovative course to the Texas public education system. His Real Life Financial Mathematics course includes financial education, career discovery, post-secondary education funding, and selection and reality-based math. Decker hopes the course will spark change in the socioeconomic of many communities, helping high school students to step up to join the knowledge economy of the 21st century.

Enjoying retirement to its fullest, **JOHN MORKEN B'72, '72** recently created The Arts Grand Strand website to spotlight the fine arts in the Myrtle Beach, S.C., area where he lives. It is the area's

only resource dedicated solely to keeping people fully informed about the fine arts. Morken is interested in franchising the business nationwide.

CLASS OF 1977

It has been a gratifying year for **LORRAINE (ANDERSON) DUNLAP B'77**. In March 2016, the Scottsdale Education Association recognized her for "outstanding contribution towards student and staff excellence" because of her work with special education students at Desert Mountain High School in Scottsdale, Ariz. Two months later, she welcomed her second granddaughter.

CLASS OF 1979

ALICE HUGHEY '79 is enjoying life in Napa, Calif., where she lives with her husband, Elwyn. In July 2016, Hughey, the former assistant director of the Napa County Health and Human Services Agency, became assistant county executive officer for the County of Napa.

CLASS OF 1980

CAROL GRIGSBY '80 represented Women Thrive Worldwide at the Financing for Development Conference in Addis Ababa, Ethiopia, in July 2015 and at the UN Sustainable Development summit in New York in September of the same year. She attended the gatherings to promote

girls' education within UN Global Goals for 2030. Grigsby is an international consultant on gender integration and disability inclusion and lives in Washington, DC, with her husband and son.

JIM HYDE B'79, '80 is enjoying his recent retirement in Melbourne, Australia. He had a lengthy career in public health in Australia, serving as director of public health for the State of Victoria and, most recently, as professor of public health policy at Deakin University in Melbourne.

STANLEY ROSS '80 moved to the United Kingdom with his family in August 2016. After more than 34 years in

international corporate banking, he is looking for a new challenge that does not involve "slipping into irrelevance should one slack off just a little bit."

CLASS OF 1981

In January 2016, **RAND H. FISHBAIN '81, JHU PHD '01** was reelected to a second term as chairman of the Montgomery County, Md., Commission on Common Ownership Communities (CCOC). The CCOC is among the nation's premier alternative resolution administrative bodies dedicated to providing education, advocacy, and adjudication services to the 340,000 people who

ELISABETH MILLARD '81 was sworn in as U.S. ambassador to Tajikistan in December 2015 and assumed her new position in Dushanbe a month later. A career foreign service officer, her previous assignment was as deputy executive secretary to Secretary of State John Kerry. She documents her adventures on her U.S. Ambassador to Tajikistan Facebook page.



MARY DICKENS JOHNSON '86 (social class year '81) enjoys her life in Honolulu, Hawaii. She teaches contract management in the online environment and, to stay active, attends alumni events for Johns Hopkins University, the University of Hawaii, and East West Center, as well events of the Aloha Chapter of the National Contract Management Association. At home, she walks the dog near the Ala Wai Canal.

make up the country's 1,034 homeowner associations and condominiums and cooperative real estate communities. Fishbein is the president of Fishbein Associates Inc., a public policy consulting firm in Potomac, Md., that specializes in national security issues. He and his wife, Julie JHU '82, live in Potomac, Md. They have three children, Eitan, Aliza JHU '11, JHU Bloomberg '16, and Yael JHU '14.

CLASS OF 1982

LYNNE SAYLOR '82 was recently promoted to director of communications and corporate affairs at RAND Europe, where she has worked for nearly 15 years. She is based in the United Kingdom, in Cambridge. RAND Europe is the European affiliate of policy-research organization RAND Corp. Prior to joining RAND Europe, she was a consultant on policy issues related to trade and intellectual property for the pharmaceutical industry.

She has lived in the UK since 1988.

CLASS OF 1984

In September 2015, **LARRY HATHEWAY B'83, '84** joined GAM as chief economist and global head of multi-asset portfolio solutions, based in London. Hatheway and his wife, Joan, live in North London, where they have resided since 2002. Their four children are working or engaged in post-graduate and undergraduate studies in the United States.

CLASS OF 1987

In 2015, **ROSS PUMFREY '87** retired from the LBJ School of Public Affairs at the University of Texas, from which he had been loaned to the Border Affairs team at the Texas Commission on Environmental Quality. He intends to find consulting work to finance his new passion for Italy and the Italian language. He has, meanwhile, become chairman of the Texas Solar Energy

Society and dedicates many volunteer hours to the push for distributed solar energy.

CLASS OF 1988

LEI GUANG N'88 is a professor of political science at San Diego State University. Since 2012, he has also served as the director of UC San Diego's 21st Century China Center (21CC), a unique university-based think tank devoted to a deep understanding of China. It is a platform for original research and

policy dialogues with Chinese institutions.

TRACEY (THOMAS) JACOBSON JHU '87, '88 finished her assignment as U.S. ambassador to the Republic of Kosovo in July 2015 and is now principal deputy assistant secretary at the Bureau of International Organization Affairs in the U.S. Department of State. She regularly runs into other SAIS alumni in the halls at work.

ANDREW KIPNIS N'88 is a professor of anthropology at the Australian

National University. In a project that takes him back to Nanjing, he is launching a new study on what contemporary urban funerals and memorials reveal about Chinese politics and society. He would love to talk to anyone interested in this topic or with experience with contemporary urban funerals.

In 2015, **DENISE ROLLINS '88** had the honor of serving as USAID's senior coordinator for Ebola, spearheading the U.S. government's Ebola recovery efforts in Liberia, Guinea, and Sierra Leone. She retired from the U.S. Foreign Service in October 2014 and was called back to serve in March 2015. She resides in Washington, DC.

SUSAN HOOPER JHU '81, '82 lives an exciting life in Chelsea, London. She married for the first time in January 2016. Her two sons are now both in the UK (University of Cambridge and Durham University) and she is starting a new life chapter as an empty nester. She sits on the boards of The Rank Group, Affinity Water Limited, and Wizz Air, and is a trustee of the LUISS Business School in Rome.

CLASS OF 1989

After leaving bustling São Paulo, Brazil, in 2009, **FERMIN FAUSTCH '89** moved to Asia, where he plans to stay for years to come. He is based in Kuala Lumpur, Malaysia, and works in technology and telecommunications, leading the global enterprise and ICT business for Telekom Malaysia. Previously he was involved in European Union trade and investment relations as chairman of the EU Malaysia Chamber of Commerce and Industry. He is also founder and former director of the EU ASEAN Business Council.

In September 2015, **DANIELA KAISTH B'89, JHU '90** founded Gratius Partners, a philanthropy consulting firm focused on launching foundations, encouraging more effective giving through collaboration, and strengthening nonprofits through fund development, especially in the fields of human rights and social justice. She was previously at the Institute of International Education (IIE), where she was vice president of external affairs and IIE initiatives, with a special focus on international programs that provide support and safe haven to persecuted scholars and refugee students. In July 2016, Kaisth's husband, Ajay B'89, completed six years as a principal at KAI Advisors, a fee-only firm that helps clients with financial planning and investment management—including budgeting, insurance, college planning, and retirement—and enables them to achieve their financial goals. KAI Advisors serves families nationwide as a fiduciary, on a fully disclosed, fee-only basis. The SAIS Bolognesi couple resides in Princeton Junction, N.J.

CLASS OF 1990

LISA CLAYPOOL N'90 is a historian of art, design, and visual culture of China at the University of Alberta in Edmonton,



Canada. During the 2016–17 academic year she is serving as Ailsa Mellon Bruce Senior Fellow at the National Gallery's Center for Advanced Studies in the Visual Arts. She has received a number of competitive grants and honors, including a Canadian SSHRC Insight Development Grant, the Hulsewé-Wazniewski Foundation Honorary Visiting Professorship at Leiden University, and an ACLS-Chiang Ching-kuo grant. Her research has appeared in *Cross-Currents: East Review*, *Positions: East Asia Cultures Critique*, *International Journal of Politics, Culture and Society*, and *Yishu: The Journal of Contemporary Chinese Art*.

KEMING YANG '90 is a senior lecturer of sociology at the University of Durham. In the United Kingdom. This summer he was invited to the University of Bath to join philosophers and psychologists at a research retreat on loneliness. In addition to his research on private enterprises in China, Keming has been engaged for some years in scholarship linked to loneliness and has published academic papers in top journals. *The Wilson Quarterly*, *The Conversation*, the BBC, and other media report his research. He recently had a wonderful holiday with his family in beautiful Snowdonia in North Wales.

CLASS OF 1991

GUOJIAN LIANG N'91 has been a resident of Los Angeles for 23 years and is always looking for institutes or schools with which to work on international studies issues. He is focused on the crossing of international boundaries as it relates to a nation's internal affairs and the debate of national interest vs. human rights.

NANCY LUKE B'90, '91 is an associate professor of sociology and demography at Pennsylvania State University. She received her PhD from the University of Pennsylvania and taught at Brown University for 10 years before moving to Penn State in 2013. Her research looks at the ways that gender shapes maternal and child health in India and Kenya.

RON SASINE '91 left Walmart and started a consulting practice in Bentonville, Ark., focused on consumer products and retail packaging innovation. The new company, Hudson Windsor, advises global manufacturers of packaging materials and was featured on the *Forbes* website in February.

CLASS OF 1992

SUSANNAH HOPKINS LEISHER '92 received her MSc in epidemiology from the London School of Hygiene and Tropical Medicine in the

fall of 2015 and started a PhD in epidemiology at Columbia University in the fall of 2016. Her research interests are stillbirth and poverty. She lives with her husband, Craig, and three sons in Millburn, N.J.

In May 2016, **AMY (KEZERIAN) MOSLEY '92** took a new position as senior editor at YouCaring, an online crowdfunding startup for personal and charitable causes in San Francisco. She and her family live in Berkeley, Calif.

CLASS OF 1993

JIN-GOON KIM '93 is a partner at TPG Capital, a leading global private equity firm. As “serial transformation CEO” for the past 15 years, he led multiple corporate transformations in China and Korea. His clients include a \$15 billion global leader in auto retail and services platforms, China Grand Auto, and a cutting-edge sportswear brand in China, Li Ning. He won the 2010 Man of Year and 2014 Most Innovative Business Model awards from China's business media group, 21st Century Media Group.

FRANCE PEPPER N'93 is the founder and director of China Insider, a China cultural consultancy focused on art, business, and culture. Pepper advises and appraises art for private collectors and institutions and

curates high-level cultural trips to China and Asia. Her company also consults for U.S. luxury and lifestyle businesses interested in offering high-touch services to Chinese travelers to the United States. Concurrently, she lectures at the Metropolitan Museum of Art on Chinese and Asian art.

After three years in Liberia overseeing UNICEF's response to Ebola as well as more routine development challenges, **SHELDON YETT '93** has moved to Fiji. He serves as the UNICEF representative to the Pacific and is responsible for the UN agency's work in 14 countries, from the Marshall Islands to Vanuatu and nearly everything in between. He welcomes visitors.

CLASS OF 1994

JOAN FELDBAUM-VIDRA '94 is going into two years at ARC Ratings, a new global rating agency based in Lisbon and London. She is head of sovereign risk, responsible for country risk and sovereign ratings for the agency. She is based in New York City.

MARK GIORDANO N'94 is a professor at the Georgetown University School of Foreign Service and director of its program in science, technology, and international affairs. He recently went on a short vacation to North Korea with Charles Krusekopf '94.

Recognition for Ambassador Cresencio Arcos

AMBASSADOR CRESENCIO S. ARCOS JR. '73, whose long career includes work with the National Defense University, roles in the private sector, and assignments in the U.S. Department of State and Department of Homeland Security, has been honored with the 2016 Johns Hopkins University Alumni Association's Global Achievement Award.

The award recognizes graduates who exemplify the Johns Hopkins tradition of excellence and whose achievements or humanitarian service in the international arena have brought credit to their profession and to the university. The 2016 award was presented by SAIS Dean Vali Nasr at a September 14, 2016, alumni reception in Houston that **LAURA MCWILLIAMS '78** and **SETH WILLIAMS N'12** hosted with assistance from **CAROLINE ALLISON '00** and **BEVERLY BARRETT B'00, '01**.

Arcos, who was U.S. ambassador to Honduras from 1989–93, has served as a consultant and senior adviser to the Center for Hemispheric Defense Studies at the National Defense University and as government affairs counselor at Kirkpatrick Lockhart and Preston Gates LLP; in 1993, he also sat on the U.S. Department of State's North American Free Trade Agreement (NAFTA) Task Force. Arcos was assistant secretary for international affairs at the U.S. Department of Homeland Security (2003–06). For the five years prior to that, he was AT&T Corp.'s vice president and managing director for international public affairs for Latin America and Canada. That was preceded by two years as senior deputy assistant secretary of state for international narcotics and law enforcement. Before his ambassadorship, he was deputy assistant secretary of state for inter-American affairs and, in 1986–88, White House coordinator for public diplomacy on Central America and deputy coordinator in the Office of Public Diplomacy for Latin America at the Department of State. From 1985–86, he was the State Department's deputy director of the Nicaraguan Humanitarian Assistance Office. His Foreign Service postings included Belgium, Brazil, Honduras, Portugal, and the Soviet Union.



In early 2016, **BENJAMIN HEIN B'93, '94** joined Clairmont Advisors Limited in Nassau, Bahamas, as a partner focusing on the investment-management component of this multi-family office. Hein is also responsible for the company's Miami-based U.S. affiliate and travels back and forth between the two cities. He has stayed in touch with various classmates on his travels to Europe and Latin America and their trips through south Florida.

In February 2016, **GUOREN LIN N'94** was promoted to general manager of Procter & Gamble (P&G) Taiwan after working for two years as P&G Taiwan sales head focused on business and organizational turnaround.

PETER WONACOTT N'94 left China in 2005 and has since been based in India, South Africa and, now, Dubai, where he is Middle East/North Africa and Afghanistan bureau chief for *The Wall Street Journal*. Though his work is no longer China-focused, he has an abiding interest in the country and is always happy to hear from HNC alumni who stop through Dubai.

CLASS OF 1995

In June 2016, **REBECCA PATTERSON B'94, '95**, chief investment officer at Bessemer Trust, joined the New

York Federal Reserve's Investor Advisory Committee, which regularly meets to share views on key economic, policy, and market issues with central bank officials. Patterson lives in New York City with her husband and two daughters.

CLASS OF 1997

KATE AXUP N'97 is a partner at Allens, the international law firm. She is based in Melbourne, Australia, but spent 2012-14 in Beijing and now leads Allens' China practice. Axup specializes in the energy and water sectors, with a particular emphasis on renewable energy. She advises clients on project developments, acquisitions, divestments, and regulatory issues. Axup is married to James Leibold '97, whom she met at HNC. Leibold is associate professor at LaTrobe University in Melbourne and teaches Chinese politics/history. Their two children are learning Chinese.

NICOLA DANIEL N'95, '97 recently added the role of executive director of the CFA Society of Baltimore to her position at the University of Maryland. The CFA Society is open to anyone (not just those holding the CFA charter) with finance functions, including in corporate finance, risk management, treasury, and



CLASS OF 2001

LI TONG (TOMMY LI) N'01 is a freelance consultant in Shanghai. As an outdoor fan, he also set up his own travel company in 2015. On June 2, 2016, he and his climbing partner, Peng, successfully reached the summit of Mt. Haba (5,395 meters above sea level) in China's Yunnan Province. This was his third summit on 5,000-meter-plus snow mountains. The climb celebrated the 30th anniversary of The Hopkins Nanjing Center.



In May 2016, **KEITH CAPPELLINI B'01, '02** began campaigning for the office of state representative in his new home state of Vermont. His goal is to bring much-needed economic growth and tax relief to his district. He resides with his wife, Jin, and son, Eugene, in Plymouth, Vt.

IN MEMORIAM

MARY ALICE HEEKIN BURKE '61

OLIVER CLUBB JR. '56, PHD '61

LAWRENCE GOVE DOTY '50

FABIO FABBRI B'67, '68

PETER GEITHNER B'59, '59

JORGE GOMES '08

JONATHAN GOULD B'85, '86

GREGG SMITH '67

JONATHAN STERN '88

PETER VAN KRIEKEN B'73

finance planning and analysis. She welcomes contact from students or alumni interested in topics in finance or economics. Johns Hopkins SAIS and The Hopkins-Nanjing Center represented a life-changing experience close to her heart; she is always happy to meet with new and familiar alumni.

TIM HUSON '97 is economic and political officer at the U.S. Embassy in San Jose, Costa Rica. Huson lives in San Jose with his wife, Anne Braghetta, and their sons: Peter, 17; Scott, 16; and Teo, 11.

In July 2016, **KEN'ICHI KAWAMOTO '97**, former director of international organizations in the Division of Ministry of Agriculture, Forestry and Fisheries of Japan, was named counsellor of the Reconstruction Agency, Japan's primary government agency handling reconstruction following the March 11, 2011, Great East Japan Earthquake. He resides with his wife, Setsuko, in Tokyo.

CLASS OF 1998

DAVID J. DAVIES N'98 was recently appointed new American co-director of The Hopkins-Nanjing Center. A professor of anthropology and the director of East Asian Studies at Hamline University in St. Paul, Minn., Davies took leave from his faculty position and moved with his family to Nanjing to begin work in fall 2016.

CLASS OF 1999

ERIK RYE '99 works in Walmart's corporate social responsibility division, Global Ethics and Compliance, as director of policy and governance for responsible sourcing.

CLASS OF 2002

ANTONELA KRSTOVIC ARHIN '02 works as executive officer and a sessional lecturer at the University of Toronto's Centre for Diaspora and Transnational Studies.



In July 2016, a group of mostly SAIS '01 friends got together for a happy afternoon reunion at the house of Alison Symons (nee Asawaroengchai) in Falls Church, Va. Many had not seen each other in nearly 10 years, so it was a particularly joyous occasion as they reconnected. In addition to Symons, those in attendance were Brad Roberts, Tammy Schultz, Quentin Hodgson, Andre Bald, Mason Denton, Madhavi and Dave Peters, Defne Gencer (and her husband, Courtney), Whitman Fulton, Gabriel Morris, and Kyle and Pippa Lemargie. Many brought their children; there were 10 offspring in all. They have all been busy these past 15 years, but parenthood wears well on them! Featured from left to right: Quentin Hodgson, Tammy Schultz, Andre Bald, Alison Symons, Mason Denton, Madhavi Peters, Defne Gencer, Whitman Fulton, Gabriel Morris, Kyle Lemargie, and Dave Peters.

She was awarded the 2015-16 Inaugural Sessional Lecturer Superior Teaching Award, conferred by the university's arts and science faculty. The award recognizes exceptional sessional lecturers for their contribution to undergraduate education.



A leader in the world of advocacy, **JOYCELYN Y. TATE '05** was chosen by the White House to attend the United State of Women Summit held in June 2016 and was selected for her work for women in the technology sector. She was also a contributing author on an annual report, *Black Women in the United States, 2016*. Her contribution, titled *Black Women in the High Tech Industry: Employment and Entrepreneurship*, identifies challenges black women face in the U.S. technology industry.

NAOMI HELLMANN N'02 is a PhD fellow at the Max Planck Institute for the Study of Religious and Ethnic Diversity in Germany. Her dissertation addresses the effect of the Sino-Myanmar border on ethnic minorities in the "opening up" of Southwest China to Southeast Asia. She recently conducted a year of fieldwork in Wa autonomous areas in Yunnan Province and the Shan State. Her photo essay on wildlife trafficking in Mongla will appear online in *Terrain* soon.

CLASS OF 2003

BUDDY BURUKU N'03 wears two hats while working in Ghana. One is for the World Bank, where she advises the central bank and telecommunications companies on digital financial services, and the other is for an economic think tank, where she does everything from public financial management reform to reports on China's role in Africa's economic transformation. She is also the co-founder and managing director of a commercial poultry operation in Uganda.

In January 2016, **ADAM SHARON '03**, former Democratic communications director of the U.S. Senate Foreign Relations Committee and House Foreign Affairs Committee, left Congress and opened the DC office



TARIK GAUSE '02 and **SACHIKO GAUSE '02** recently returned to the United States after spending 2013-16 in São Paulo, Brazil with their 12-year-old daughter, Najya, and 6-year-old son, Caden. Tarik's work as an attorney with the international law firm of Shearman & Sterling is what took the Johns Hopkins SAIS alumni from Washington, DC, to Brazil where Sachiko continued to work periodically for the World Bank. In August, the Gauses relocated to Charlotte, N.C., where Tarik is vice president and assistant general counsel with Bank of America.

of public affairs firm Prime Strategies. He resides in Bethesda, Md. with his wife, Abigail, and their two children, Eden and Adele.

CLASS OF 2004

YINMING ZHANG N'04 is the Asia-Pacific manager of the fixed income pricing service team of Thomson Reuters in Singapore, Tokyo, and Sydney. His team maintains a pricing portfolio of more than 70,000 fixed income instruments being issued and traded in regional interbank markets. The evaluated bond prices are used by customers, most of which are the globe's largest buy-side asset managers and custodian banks, for assets-valuation purposes. His recent endeavor

focuses on tapping into India's mutual fund market to expand the footprint of Thomson Reuters Pricing Service in this rising market with huge potential.

CLASS OF 2005

MELISSA (DRAPER) POWERS '05, formerly on staff at the Policy Division of UN Women in New York, moved in 2013 to Bolivia, where she works as an independent consultant for the United Nations. She was elected in May 2016 as president of the Vigilance Committee for the local water cooperative and advises the municipality on gender equality and ecological practices. She lives with her husband and daughter in Samaipata, Bolivia.

MORGAN ALEXANDER JONES N'05 is chief operating officer at The U.S.-China Strong Foundation (formerly The 100,000 Strong Foundation) in Washington, DC. Jones manages the organization's finances, human resources, foundation fundraising, and general outreach. This summer Jones also became a Scott

M. Johnson Fellow with the United States Japan Leadership Program (USJLP), speaking in Seattle as part of a conference panel. His topic was "China's Rise in Power."

THOMAS N'05, '05 and **SUZANNE (YUEH) WONG '05** moved to Taiwan in August 2016 for assignments at the American Institute.

DAVID MICHAELS '08 and **JOSEPH BUBMAN B'06, '07** have founded the Double Decathlon Foundation to promote the spirit of friendly competition—physical, mental, and social—and to support opportunities for disadvantaged youth to build life skills through sports. Every few months in cities around the country, Double Decathlon Foundation hosts a Double Decathlon Weekend Extravaganza. Four-person teams of men and women compete in more than 20 heart-pounding events that test physical, social, and mental acumen. Registration fees support nonprofit youth partners, such as the DC Alliance of Youth Advocates.



In June 2016, **WARREN E. WILHIDE JR. '08** and his climbing team successfully reached the summit of Denali (formerly Mt. McKinley) in Alaska. Denali is the country's highest point, or "Top of North America," at 20,310 feet, and one of seven noted summits. Wilhide resides in West New York, N.J.

CLASS OF 2006

DANIEL PAHL B'05, '06 and his wife, Gesine, moved to London in the spring of 2016. Pahl co-founded a UK-based crowd-lending business. In August, Gesine gave birth in London to their first child. They are happy and excited to now explore their new home as a small family.

Exciting things happened this year for **CARRIE (SCHENKEL) REASONOVER '06**. In January 2016, she and her husband welcomed a baby boy, Stewart. Reasonover was also promoted that same month to the position of program manager in the Middle East and North Africa division of the International Republican Institute, which is headquartered in Washington, DC.

CLASS OF 2007

JEFFREY WARNER N'07 is a Foreign Service officer with the U.S. Department of State. He is finishing a tour in Rangoon, in the political section of the U.S. Embassy in Burma, where he covered domestic political issues and oversaw the embassy's observation effort for historic elections in 2015. He returns to Washington at the end of 2016 for a posting covering the South China Sea and Vietnam.

CLASS OF 2008

HANNAH KAPLAN B'07, '08 was promoted into GE's Accelerated Executive Leadership Program (XLP) as a manufacturing operations leader, moving to a commercial leadership role in Baden, Switzerland. She resides in Houston.





After more than two years as vice president of Match.com for Latin America, **ANDREA IORIO B'10, '11** took over in March 2016 as Tinder's director of marketing and communications for the same region. He lives in Rio de Janeiro. He was recently invited to talk about Tinder on a well-known Mexican television show, Plan B. He is third from the left.

TALI WENGER '08 and **TAMMAR BERGER '08** have opened their second fitness studio in Washington, DC. Off Road is a boutique community-focused studio that offers indoor cycling, boxing, and strength training classes. In recent years, Off Road was named by *City Paper* as best indoor cycling studio and best gym; the *Washington Post* magazine dubbed it the second-hardest workout in DC. Johns Hopkins SAIS alumni receive a 15 percent discount by using the promo code SAIS.

CLASS OF 2009

BRIAN CARLSON '08, N'09 is a PhD candidate at Johns Hopkins SAIS, writing his dissertation on China-Russia relations in the post-Soviet period. He received

fellowships to conduct research in Russia in 2013-14 and China in 2014-15.

EMILY (ALITTO) GALBRAITH '09 has embraced change in the past year and, since April 2015, is enjoying a new position in FTI Consulting's Global Risks and Investigations Practice. She resides with her husband, Andrew, in Shanghai, China.

In June 2016, **JOSEPH HO JHU '08, '09**, relocated to Calama, Chile, as community development manager for Freeport-McMoRan. He manages the copper mining company's social investments, primarily for Alto Loa indigenous communities. He previously worked with the company in Congo, Phoenix, and Indonesia, as well as for Catholic Relief Services in Congo.

CLASS OF 2010

MITCH LAZERUS N'10 lives in Los Angeles, Calif., where he manages private investment in commercial real estate developments.

Change is often difficult, but in September 2015, **MERRILL MCDERMOTT B'09, '10** left the field of financial services at BTG Pactual in New York City, where she had been working as a financial adviser for high net worth Brazilians and Latin Americans. She is now pursuing her passion for e-commerce, building her own business as a digital marketing consultant for small startups, including Negative Underwear and the Refine Method. She hopes to merge her interests in Brazil, Latin American culture, and startups as soon as she can.

BEN STEWART N'10 is a rising third-year law student (Class of 2017) at Harvard Law School. In the summer of 2017, he will be a summer associate at the Tokyo

CHRISTIAN GOMEZ JR. '11 recently started a job as economic growth adviser in the Latin America and Caribbean Bureau at USAID in Washington, DC. He enjoys running into SAISers all around the Ronald Reagan building. He resides in McLean, Va., with his wife, Roxanna, and daughter, Anabella.





NATALYA LYODA B'11, '12 and **ELAN BAR B'11, '12** were married in Washington, DC, in September 2016 with nearly 30 SAIS friends—including their officiant—in attendance.

office of Morrison & Foerster. He is a member of Harvard Law School's Harvard Asia Law Society and intends to return to East Asia upon graduation.

CLASS OF 2011

NICHOLAS BORST N'09, '11 works as a country analyst at the Federal Reserve Bank of San Francisco. His research focuses on financial stability in the greater China region and financial linkages between China and the United States. Much of Borst's work is published online, and he frequently participates in international conferences.

CARLOS CASANOVA N'09, '11 is an economist at Banco Bilbao Vizcaya Argentaria (BBVA) in Hong Kong.

He is responsible for BBVA's macroeconomic research, focusing on China, Hong Kong, and Japan. Casanova is the author of various academic publications and is often featured in international media outlets including: Bloomberg TV, *Deutsche Welle*, *Nikke*, and Spanish newspaper *El Pais*.

KWENTON KUHLMAN '11 was promoted to lieutenant colonel in the U.S. Army in Spain where he serves as a corps plans officer in a NATO assignment. He was also selected to command an infantry battalion in the 82nd Airborne Division (2-504) next year.

CLASS OF 2012

GLENN APOLINAR '12 lives in Santo Domingo, Dominican Republic,

and serves as the SAIS Dominican Republic alumni point of contact.

MICHAEL FINN N'12 is an international trade specialist at the U.S. Department of Commerce in Washington, DC. He covers trade policy for pharmaceutical and health care industries around the world, particularly in China and Latin America.

BENNO LAUER '12 and his wife, Molly, welcomed a son, Dylan, to the world in December 2014. The Lauers have lived in Silver Spring, Md., since April 2013.

In July 2016, **LARS OLSON B'11, '12** and his wife, Jane, welcomed their second child, Theodore Stanley, into the world. They live in Washington, DC.

CLASS OF 2013

Living the SAIS life, **ASHLEY BARTLETT '13** completed her first assignment in Hyderabad, India, for the U.S. Foreign Service and moved back to Washington, DC, in August 2016 to begin Portuguese training. In March 2017, she goes to São Paulo to work as a consular and political officer for her second two-year assignment.

In June 2016, **JOHN HELWIG '13** took a position in infrastructure asset management with GHD Inc., an Australia-based engineering firm with more than 8,000 employees. Helwig will manage a portfolio of asset preservation projects and activities for New York Metro Transit Agency, large water utilities, and other agencies.

Helwig and his wife, Janine, welcomed their first child in October 2016. They live in Kensington, Md.

JAMES PEARSE '13 is an associate at private equity firm Stone Point Capital in New York City, where he spends his time sourcing and analyzing investment opportunities, helping support and manage the funds' portfolio companies, and assisting with fundraising. Pearse previously worked in the Financial Institutions Investment Banking Group at Citigroup, where he sourced and advised mergers and acquisitions and capital-raising activities for North American, Chinese, and European clients. Before joining Citigroup, he worked in Morgan Stanley's Hong Kong

office and at the Federal Reserve Bank of New York.

In July 2016, the U.S. Army promoted **MAJ. WAYNE WALL '13** to the rank of lieutenant colonel. Wall also married the former Shannon O'Dell. The couple was living in Tampa, Fla., but relocated to the Washington, DC, area in December 2016.

CLASS OF 2014

In May 2016, **JOSHUA NOONAN '14** began his second Presidential Management Fellow rotation at the Office of the Secretary of Defense Policy at the Pentagon. He works on defense issues of the Caucasus and Eastern Europe. He enjoys spending his weekends relaxing in DC's Petworth neighborhood.



LI-MING PAN B'14, '15 married her husband, Ethan, in Portsmouth, R.I., in May 2016. The couple resides in Newton, Mass.

CLASS OF 2015

MARGAUX FIMBRES N'11, '15 is a policy adviser in the Office of Asian Affairs at the U.S. Department of Energy in Washington, DC. In June 2016, she supported the deputy secretary of energy at the U.S.-China Strategic & Economic Dialogue

in Beijing. In January 2016, her research on Taiwan and regional trade organizations was published in the peer-reviewed Asia Policy journal through the National Bureau of Asian Research. Fimbres was married in November 2016 in Pittsburgh, Penn., and Bangalore, India.

After starting his new job at the Joint Staff in the Pentagon, **DAVID BERKE '15** helped establish the SAIS Pentagon Alumni Club, which has grown to nearly 100 members. In September 2016, the club hosted an event attended by more than 40 SAISers who gathered to hear Deputy Secretary of Defense Robert Work '94 discuss future challenges facing the Defense Department.



Contact Our SAIS Development and Alumni Relations Staff

SAIS WASHINGTON

KENNA BARRETT
Director of Development
cbarre18@jhu.edu

MICHAEL BUMBRY
Associate Director of Development
mbumbry1@jhu.edu

LOUIS DIEZ
Associate Director of Development
louis.diez@jhu.edu

MARY EVANS
Senior Special Events Coordinator
mary.evans@jhu.edu

MARGARET HARDT FRONDORF '00
Director of Alumni Relations
mfrondorf@jhu.edu

KHADIIJA HILL
Associate Director of Development
khadijahill@jhu.edu

JORDI IZZARD
Senior Associate Director of Alumni Relations
jizzard1@jhu.edu

ANNA LEMBERGER
Development Coordinator
anna.leMBERGER@jhu.edu

KIM MORTON
Associate Dean for Development and Alumni Relations
kmorton3@jhu.edu

SAIS EUROPE

ALESSANDRA ADAMI
Administrative Assistant of Development
aadami@jhu.edu

GABRIELLA CHIAPPINI
Director of Development
gchiappini@jhu.edu

CLARISSA RONCHI
Development Coordinator
cronchi@jhu.edu

FRANCESCA TORCHI
Assistant, Alumni Relations
ftorchi@jhu.edu

SAIS CHINA

JONATHAN HENRY
Associate Director of Development, Asia
jonathan.henry@jhu.edu

HUGH SULLIVAN '16
Director of Advancement for Asia
hugh.sullivan@jhu.edu

Recognizing Our SAIS Family

Giving society members receive special recognition in the Honor Roll, with exclusive event invitations, and through opportunities to connect with fellow members. Contact our staff for more information. SAIS is privileged to recognize generous donors in the following giving societies.

HONOR ROLL

Thank you to all who contributed to Johns Hopkins SAIS during our 2016 fiscal year (July 1, 2015–June 30, 2016). Look for the donor honor roll at www.sais-jhu.edu/giving.

DEAN'S CIRCLE

Honoring those who make commitments of \$100,000 and above.

CHRISTIAN HERTER SOCIETY

Recognizing annual gifts at the following levels:

- \$25,000 and above
- \$10,000 to \$24,999
- \$5,000 to \$9,999
- \$2,500 to \$4,999

SAIS LEGACY CIRCLE

For those who secure the financial future of SAIS by making a planned or estate gift.



JOHNS HOPKINS

SCHOOL *of* ADVANCED
INTERNATIONAL STUDIES

1740 Massachusetts Avenue, NW
Washington, DC 20036

SAVE THE DATE

SAIS Asia Alumni Gathering

MARCH 24, 2017

HONG KONG

SAIS Europe Alumni Weekend

APRIL 28-30, 2017

SAIS EUROPE, BOLOGNA, ITALY

FOR MORE INFORMATION ON
UPCOMING EVENTS VISIT
WWW.SAIS-JHU.EDU/ALUMNI

sais-jhu.edu

