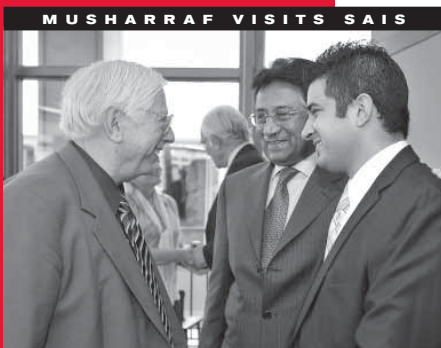


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Pervez Musharraf (center), former president of Pakistan, discusses the current state of affairs in Pakistan in a special session with SAIS students, faculty and guests on September 28.

Defending Development: SAIS Alumni in Afghanistan

While Washington debates a possible U.S. troop surge in Afghanistan, President Barack Obama's foreign policy team agrees on at least one aspect of the war: More trained civilians are needed for stability, reconstruction and peacekeeping roles. In fact, the U.S. State Department wants to fill almost 1,000 civilian positions in Afghanistan by the end of the year. Approximately a dozen

SAIS alumni are working in Afghanistan; with this "civilian surge," that number is expected to grow.

Undoubtedly, Christian Herter and Paul Nitze did not use the term "civilian surge" in 1943 when they conceived of a school to prepare young people for the ever-increasing U.S. role in world affairs. However, that is what they got. Over 66 years, SAIS has equipped more than

15,000 international relations professionals working around the globe.

Starting in 2001, SAIS faculty and students alike took sides on whether this "ever-increasing position in world affairs" meant the United States should initiate military operations, first in Afghanistan and then Iraq. Eight years later, this intellectual exercise in international relations has become a reality in SAIS classrooms with an infusion of returning war veterans. However, you are still more likely to find SAIS graduates working for Mercy Corps than for the Marine Corps—all in the name of development, diplomacy and, yes, defense.

SAIS alumni active in development in Afghanistan do not fit one mold. Steve Stull '69 enrolled at SAIS immediately after serving in the Marines in the Vietnam War. Stull

was recruited from SAIS by Citibank, fulfilling his dream of working abroad after years in Guam, Indonesia, Korea, Malaysia and the Philippines. His most recent position took him to Bosnia for four years and Afghanistan for six, mainly working on finance, bank operations, payment systems and management capacity-building for small and medium-sized business.

Stull said that, when he arrived in Afghanistan in January 2003 with a USAID development contractor, "we drove around in sedans without security guards. We'd go out and walk around the neighborhood. It seems [security] started to get tight with the presidential election in 2004." That same year, the Small Arms Survey and the Center for Humanitarian Dialogue surveyed field staff from 10 NGOs and seven U.N. agencies to assess victimization levels. A third of those surveyed said their organization had mandatory security practices and limited their travel.

Recent data indicate that security practices have only increased in the



Joanna Buckley looks out over the 2,000-year-old Khyber Pass, one of NATO's main supply routes from Pakistan to Afghanistan.

past five years. According to Stull, it "definitely inhibits [development work], even because of the impression it makes." Pointing out security requirement discrepancies, he recalled how some of his colleagues at other organizations warned him not to visit their province if it meant

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SAIS Marks Fall of the Berlin Wall

The 20th anniversary of the fall of the Berlin Wall on November 9 held special significance for the SAIS community in Washington, D.C.

A slice of the wall, which once divided East Germany from West Germany, stands in the Nitze Building Courtyard, where SAIS students walk past it every day. It was bequeathed to SAIS and The Johns Hopkins University American Institute for Contemporary German Studies in 1997 by the Berlin Senate. Then-German Foreign Minister Klaus Kinkel dedicated the iconic piece as a tribute to "the success of the German-

American partnership and as a symbol of the peaceful end of the Cold War."

To prepare for the anniversary, SAIS's German Club spent several weeks organizing the construction of a model of the Berlin Wall in the Nitze Courtyard. They hosted a weeklong speaker series, "Walls Still to Fall," featuring "open mic" sessions every day at lunch time, where students and guests were encouraged to sign the "wall" and address those present about barriers to freedom around the world. Invited guest speakers included Azar Nafisi, executive director of SAIS Cultural Conversations, and Markus

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Guru Sethupathy Joins SAIS International Economics Faculty

Guru Sethupathy has joined the SAIS International Economics Program as assistant professor of international economics. Sethupathy brings to his new position a strong interest in globalization theory as well as a desire to incorporate current economics trends into his teaching.

Sethupathy's enthusiasm for economics stems from a student trip to India: "I had the opportunity to work in slums in Bangalore. The experience was eye-opening and piqued my interest in economic development." During his graduate studies, he became intrigued by the industrial structure of economies at different stages of development and ultimately decided to focus on the effects of global-

ization on firms and workers.

His areas of expertise include globalization, foreign direct investment, and international trade theory and policy. "My current research asks how firms respond to globalization opportunities and how this, in turn, affects workers," he said. "Understanding who benefits and who loses from globalization—and the channels through which this happens—is important to managing and harnessing globalization."

The school's location and faculty drew Sethupathy to SAIS. "The quality of the faculty in the International Economics Program and the strong research synergies between professors in the group and my own research agenda attracted me," he said.



Guru Sethupathy

Sethupathy hopes to progress toward several professional goals this year. One is to publish a paper on the U.S. job market that argues that offshoring is akin to a technology that enhances the productivity

and competitiveness of firms that can take advantage of it. Another goal is to address the global economic crisis in his courses. "I use specific examples from the crisis to highlight concepts such as externalities, market structure, adverse selection and moral hazard. In my trade course, I include discussions on how the integrated nature of global markets helped transmit the effects of a fall in the U.S. housing market to the global economy."

Prior to joining SAIS, Sethupathy was a mergers and acquisitions analyst at JPMorgan and a consultant at the World Bank. He completed his Ph.D. in economics at Columbia University earlier this year. In 2001, he earned his B.S. in computer science at Stanford University. He is fluent in Tamil. ●

Afghanistan

(continued from page 1)

bringing along his required security entourage.

Devin O'Shaughnessy B'03, '04 described his graduate education as key to his current fieldwork: "The concepts I learned at SAIS, having concentrated in

Conflict Management, provide a useful framework for understanding the various dynamics here in Afghanistan, where ethnicity/tribe, religion, politics and history all shape the decision-making of the political actors I engage on a day-to-day basis." O'Shaughnessy is the National Democratic Institute (NDI) director of Governance Programs in Kabul, where his work focuses primarily on building the capacity of provincial councils. He also works with the Free and Fair Election Foundation for Afghanistan, advises on NDI's political party capacity-building and is an observer with its 2009 election observation mission.

On security, O'Shaughnessy confirmed Stull's assessment that some NGOs move about the country more freely than governmental groups. Nonetheless, he lamented his group's lack of mobility: "The hardest part for me is not being able to just walk on the streets or in a park. And while I have nice relationships with our Afghan staff, it is challenging to really understand what life is like for ordinary Afghans. ... The staff ask us to come to their homes for dinner, and unfortunately almost always our security department says 'no.'"

At the direction of Melissa Thomas, associate professor in the SAIS International Development (IDEV) Program, Noel Bauer '09

compiled a review of studies on civilians working in conflict zones and intentional violence against them, entitled, "The Dangerous Business of Aid, A Report on the Risks to Aid Workers in the Field." Quoting a study by the Overseas Development Institute, Bauer shows that, worldwide, "the humanitarian worker population alone has more than doubled from 136,204 in 1997 to over 290,000 in 2008." At the same time, "development workers are increasingly asked to work in post-conflict or conflict settings."

The report indicates that violent acts against humanitarian workers have increased by 450 percent between 1997 and 2008. Thomas hopes "the report can contribute to a better understanding of the gravity and nature of these risks so that the school can help students better prepare for careers that involve fieldwork."

Joanna Buckley B'04, '05 arrived in the Bamyan province of Afghanistan at the age of 23 with her new SAIS diploma in hand. Buckley put her IDEV concentration to work with the Aga Khan Foundation, then the European Union Special Representative to Afghanistan and finally the United Nations Assistance Mission in Afghanistan.

Despite the increased risks, Buckley encourages SAIS students to gain hands-on experience in development. She credits fieldwork as

critical experience for her later political work. "Working at that micro level shapes the way you think about things as opposed to just thinking the way your institution does."

Buckley believes that development and military can work well together. "I learned—from the local Afghan population, military in the provincial reconstruction teams, development workers and the politicians—the importance of trying things and listening to people who work in different sectors." Asked what advice she would give to current SAIS students, Buckley stated that "it's such a privilege to learn about the theory. When you are actually working in the field, you rarely get the opportunity to sit back and think about why you are doing what you are doing, but that is vital ... that is what will lead us to success. SAIS helps you develop those fundamental skills."

Acknowledging the growing security risks to civilian advisers, O'Shaughnessy gave a positive big-picture outlook: "Setbacks, both in the deterioration of security and the disappointing level of fraud in the 2009 elections, can be discouraging. However, when you look at where the country was in 2001 and where it is now, there is clear evidence everywhere of improvements in economic development, women's rights and even, to some degree, in governance." ●



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Renewing the Washington Campus—Phase 1

This past October marked the start of Phase 1 of the SAIS Improvement Project, which aims to modernize the Nitze and Rome buildings as well as enhance learning space and allocate it more efficiently. In 1963, under the leadership of then-university President Milton Eisenhower, The Johns Hopkins University helped SAIS plan and build its current home at 1740 Massachusetts Avenue, N.W., in Washington, D.C. The Nitze Building has served as the school's hub since that time, undergoing a series of changes to keep up with rapid advancements in technology and an expanding student enrollment.

While SAIS has continuously improved and enlarged its Washington campus through the years—most notably the 1985 acquisition of the Benjamin T. Rome Building and additional space in the JHU Bernstein-Offit Building—the SAIS Improvement Project marks the first holistic plan for the campus infrastructure. Completing the project is one of the goals of “Rolling Back the Future,” the school’s strategic plan created by the SAIS Advisory Council

and administration.

Soon after joining SAIS in 2007, Senior Associate Dean for Finance and Administration Myron Kunka began a consultative process with students, faculty, academic programs and administration to assess current technological and space requirements and anticipate future needs. That process informed Kunka’s team and JHU Facilities Management in creating a master plan with four priorities: emphasizing life safety and building systems; enhancing learning spaces; upgrading public meeting spaces; and improving administrative spaces.

Phase 1 focuses on HVAC, mechanical and electrical systems in the Rome Building, with upgrades to classroom technology, network cabling and the fire alarm systems as well as roof replacements in both the Nitze and Rome buildings. “This initial stage will comprise the majority of facility improvements that can’t be seen,” said Kunka. “Nonetheless,



A construction worker putting the finishing touches on the Nitze Building in time for the October 1963 convocation

all of them will add enormous value to our students’ learning experiences and safety.”

The renovations likely to produce the biggest impact on “the student experience” are those involving the Sydney R. and Elsa W. Mason Library in the Nitze Building. Additional cooling systems will be added to improve ventilation, and two new group study spaces with tables and lounge furniture will be created on the seventh and eighth floors. Students will also see visible improvements to the Rome Building, as restrooms are renovated and the exterior front plaza and landscaping are upgraded. ●

Berlin Wall

(continued from page 1)

Meckel, former minister of foreign affairs for the German Democratic Republic. On November 9, students tore down the wall and celebrated in the courtyard.

SAIS has also hosted events on the topic throughout the semester. The Russian and Eurasian Studies Program welcomed Archie Brown, professor emeritus of politics at Oxford University, who spoke November 3 on “The Fall of the Wall and the Fall of Communism: Why—and Why 1989?” On October 27, John McLaughlin B’66, ’66, former acting director of the CIA and senior research fellow at the Philip Merrill Center for Strategic Studies, shared memories with the SAIS New York Alumni Club of working for the agency in the months preceding the fall of the Berlin Wall.

Erik Jones B’89, ’90, Ph.D. ’96, professor of European Studies at



A section of the Berlin Wall stands in the Nitze Building Courtyard.

the Bologna Center, reflected on where he was when the wall came down:

I remember getting a call from my best friend and classmate at SAIS in D.C., Chris Boege [B’89, ’90]. I was sitting in my basement, blissfully

unaware, but he was watching it on TV. I immediately hopped on my bike and rode over to his house. I wanted to watch it with him because he had met a girl from East Berlin during the student trip to Poland the previous summer. They had fallen in love and were deeply depressed that the wall would keep them apart—Chris was on a watch list in East Germany for some work he had done with expellees in the West German Parliament. Once we saw the wall coming down, we knew they could be together. I got to his house just in time for him to catch her on the phone. The connection was bad, and he was speaking loudly over the TV and the static about how happy he was that they would soon be together. They were married at the end of the academic year.

Twenty years later, from his vantage point at the Bologna Center, Jones said the fall of the wall and the end of the Cold War had a dramatic impact on the student population of the center. As conditions stabilized and improved in Central and Eastern Europe, the student

DEVELOPMENT AND ALUMNI RELATIONS NEWS

Chaturvedi Receives JHU Alumni Award

Bharati Chaturvedi M.I.P.P. ’07 received the 2009 Johns Hopkins University Alumni Association’s Knowledge for the World Award on September 24 in honor of her service to improving conditions for the poor. Chaturvedi founded Chintan, an environmental research and action group focusing on issues of environmental and economic justice for the urban poor in India.

Stavros Niarchos Foundation Funds Student Aid

The Stavros Niarchos Foundation has committed to a grant of \$500,000 over two years to fund student fellowships and internships. The grant will create a pipeline of talented young candidates, specifically from Greece and the European Union, with transatlantic sensibilities. This brings the school closer to its “Leaders for the Future” initiative goal and complements the significant increase in the number of alumni who are giving back to SAIS. To assist in Niarchos Fellowship recruiting efforts, contact Ashley Rogers at arogers@jhu.edu or Gabriella Chiappini at gchiappini@johnshopkins.it.

Refer a Prospective Student

Do you know a highly qualified friend or colleague who would benefit from a SAIS degree? The Office of Admissions would be pleased to receive your referral through a convenient, Web-based system and will subsequently follow up with that candidate. The form can be simply accessed through the SAIS Alumni Web site at www.sais-jhu.edu/alumni. Help SAIS identify—and prepare—the next generation of world leaders.

population began to represent ever wider parts of the globe.

This unique diversity was celebrated on June 6 at the annual Amici di Bologna (Friends of Bologna) event, where a group of U.S.-based alumni met at U.N. headquarters in New York City and listened to a panel discussion on “Twenty Years After the Fall of the Berlin Wall.” This was also the theme of the Bologna Center’s annual Alumni Weekend in May, attended by 200 alumni, representing 25 countries. ●

WHAT'S HAPPENING

NOVEMBER

16 Global Energy and Environment Initiative, "Challenges and Prospects of the Copenhagen Climate Change Conference," Tim Wirth, United Nations Foundation. 12:30-2 p.m., Bernstein-Offit 500, 202.663.5786.

16 American Foreign Policy Program, JHU Krieger School of Arts and Sciences, "Winning Hearts and Minds: American Public Diplomacy in the 21st Century," Alec Ross, U.S. Department of State; Joan Mower, Voice of America; Philip Seib, University of Southern California; Phyllis Elliott Oakley, SAIS. 7-9:30 p.m., Bernstein-Offit LL7, 202.663.5790.

17 European Studies Program, "Keynes: Return of the Master," Robert Skidelsky, University of Warwick. 5-7:15 p.m., Rome Auditorium, 202.663.5796.

17 Bologna Center, "Reimagining Iran," Azar Nafisi, SAIS. 7-8:30 p.m., Fondazione del Monte-UniCredit Group Auditorium, Via Belmeloro 11, Bologna, Italy, 39.051.2917.811.

18 European Studies Program, "Macroeconomic Imbalances, Neoliberal Ideas and the Global Financial Crisis: Lessons and Policy Implications," Matthias Matthijs B'02, '03, Ph.D. '08, American University. 12:30-2 p.m., Rome 103, 202.663.5796.

18 Global Energy and Environment Initiative, "Managing Ocean Resources: The Case of the Atlantic Bluefin Tuna," Steve Rody, Earthjustice. 12:30-2 p.m., Bernstein-Offit 500, 202.663.5786.

18 Latin American Studies Program, "What We Have Learned About the Inter-American System From the Recent Institutional

Crisis in Honduras," Joy Olson, Washington Office on Latin America. 12:45-1:45 p.m., Nitze 517, 202.663.5734.

19 Bologna Center and the Center for Constitutional Studies and Democratic Development, "Strengthening Rule of Law in Kosovo: A Particular Challenge for the International Community," Norbert Koster, EU Rule of Law Mission in Kosovo. 6:30-8 p.m., Penthouse, Via Belmeloro 11, Bologna, Italy, 39.051.2917.811.

30 China Studies Program, "China's Civil Nuclear Energy Plans and Their Implications," Bo Kong '03, Ph.D. '08, SAIS; David M. Lampton, SAIS. 12:30-2 p.m., Rome 806, 202.663.5816.

"Change We Can Believe In?" David Calleo, SAIS. 5-7:15 p.m., Rome Auditorium, 202.663.5796.

2 African Studies Program, "Islam, Islamism and Post-Islamism in Africa," Benjamin Soares, University of Leiden. 12:30-2 p.m. Bernstein-Offit 736, 202.663.5676.

2 Bologna Center, "New York Area Bologna Center Alumni Reception," Kenneth H. Keller, director of SAIS Bologna Center. 6:30-8 p.m., 809 U.N. Plaza, 12th Floor, New York, 39.051.2917.815.

3 African Studies Program, "The Great African War," Filip Reyntjens, University of Antwerp. 12:30-2 p.m., Kenney Auditorium, 202.663.5676.

8 International Economics Program, "Bases, Bullets and Ballots: The Effect of U.S. Military Aid on Political Conflict in Colombia," Oeindrila Dube, Center for Global Development. 4:30-6 p.m., Bernstein-Offit 714, 202.663.7787.

Please note that this schedule is subject to change. For the most up-to-date calendar of events, refer to the SAIS Web site at www.sais-jhu.edu.

DECEMBER

1 International Economics Program, "Challenges of the Japanese Economy Under the New Government," Takatoshi Ito, University of Tokyo. 4:30-6 p.m., Bernstein-Offit 500, 202.663.7787.

1 European Studies Program, "Obama's Foreign Policy: Is This

CONNECT WITH SAIS

SAIS is now part of your favorite online social networks. With an active presence on Twitter, Facebook and LinkedIn, SAIS helps you keep up with the latest news from the school as well as connect with students, faculty, alumni and staff. For more information, visit www.sais-jhu.edu/connect.



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